

1 Outcome:

a) LAA priority	Environment – Tackling climate change through reduced green house gas emissions
b) LAA measure	RE05 Achieving enhanced CO2 emission reductions from the Council's operational buildings fleets, street-lighting, and schools
c) LAA target for year	42.00 k tonnes (2009/10)

2 What are we trying to achieve?

A reduction in the CO₂ emissions from Calderdale Council operations.

3 What progress are we making?

The target for 2008/09 was not achieved and RE05 is now forecast to not achieve 2009/10 target if performance continues in the same trend. 60% of the stretch would also not be achieved for PRG purposes. The main performance issue is the CO₂ emissions from waste and energy in schools which is offsetting reductions in CO₂ elsewhere. Extended Schools was cited as a possible cause of the increase in CO₂ from schools. This has been explored with other Council's also reporting the same issue. This is also evidenced in the independent assessment from the Carbon Trust Standard.

The Carbon Trust Standard has been achieved for CO₂ reductions in Council operations. This is different to RE05 as it uses a more up to date method of calculating a carbon footprint. It is more similar to NI185. The Standard has been achieved for a "relative" reduction in CO₂.

Calderdale Council are one of 32 local authorities in the UK to have been accredited with this Standard and one of only four local authorities in Yorkshire and the Humber – the others being Barnsley, North Yorkshire and Leeds. The achievement will be publicised via various channels.

Calderdale Council declared its support for "10:10", a national initiative, which seeks to cut the UK's carbon emissions by 10% during 2010. Calderdale Council agreed that the Council's name be added to the public list of organisations as a pledge of commitment to the aim of a 10% cut in CO₂ emissions from its own estate in 2010. As part of the action plan for 10:10, energy audits will be undertaken on 34 buildings. These buildings account for 70% of the total CO₂ emissions.

a) Milestones due in current reporting period

<p>Ref (1) Reduce CO2 by effective energy management of Council operational buildings - Building Energy Management System Recruitment of Energy Projects Officer (November 2009) Energy Projects Officer to use data from NI185 to identify the biggest emitters and carry out building energy audits to identify savings and implement recommendations (November 2009 to March 2010) Evaluation of the project (April to June 2010)</p>	<p>Energy Project Officer took up his role in December 2009. The report will be completed in February 2010.</p>
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<p>Ref (2) Raise awareness of the importance of energy and water savings in Council operational buildings.</p> <p>AWYA Conference - Calderdale secondary schools are invited. The Carbon Trust and the Energy Savings Trust will be represented (November 2009)</p> <p>Energy and water reduction campaign within Council buildings (Autumn 2009)</p>	<p>Energy awareness campaign began in Autumn 2009 and is on-going. 7 large offices were targeted including Princess Buildings, Dean Clough, Central Library, Lawson Rd, Hoover Building, Northgate House and Heath Training Centre. The campaign focussed on behavioural change and PCs. There are approximately 3500 PCs used within the Council and 1000 of these are in the targeted buildings. The campaign was promoted through Your Call, e-Call, a dedicated website and posters (within 30 buildings). Display stands have also been circulated within Council buildings.</p> <p>At the end of a day a walk through of targeted buildings was undertaken and flyers and chocolates were left at desks reminding staff to shut down PCs when not in use. 90% of PCs were found to be off.</p> <p>An ideas competition took place with 75 ideas from 40+ staff. The ideas are to be analysed and action taken where appropriate. An Energy Champions Scheme is to be launched and those who submitted suggestions are to be asked.</p> <p>The Energy Awareness Campaign will continue but further actions may not affect RE05 due to the timescales.</p>
<p>Ref (3) Reduce general waste from schools and buildings, recreational waste and buildings not subject to trade waste.</p> <p>Internal waste plan – current pilot in 16 buildings</p>	<p>Awaiting update</p>
<p>Ref (4) Reduce commuting and business travel by encouraging modal shift amongst Council employees</p> <p>Campaigns and promotions to encourage sustainable travel (on-going)</p> <p>Smarter Driving seminars for staff who drive on Council business (Oct 09)</p> <p>Pilot Pool MetroCard Scheme for E&E (April – Dec 2009)</p> <p>Continual promotion of public transport, walking, cvcling and car sharing via posters, e-call, intranet and one-off events</p>	<p>The Smarter Driving seminars took place with 90 staff attending. 8 staff had lessons with a 1 to 20% improvement in fuel efficiency achieved.</p> <p>The Pool Metrocards have been evaluated for the Economy and Enterprise Directorate and there are now 5 cards in use. There is interest from other Directorates and Briefing Note has been prepared for Ian Gray to take to SMT</p> <p>The Car Share Campaign is on-going.</p> <p>The staff travel survey took place in November 2009 and is awaiting evaluation.</p>

Ref (5) Reduce carbon emissions from Council operational buildings by introducing Smarter Working	The Smarter Working Project has produced a report however this was inconclusive on the CO2 emission savings.
b) Latest Performance Information Quarter 2 and 3 performance data when available.	
4 What actions are we taking to deliver improvement over the next 3 months? The immediate priorities remain on short-term gains that may have a positive impact on the performance of RE05. See Ref 1, 2, 3 and 4 above.	
5 Is anything expected to impact on delivery? A severe winter may increase the energy usage.	
6 What are the prospects for future improvement and can we evidence these? Efforts to deliver this target continue however timescales are short with 3 months to achieve a challenging reduction in CO ₂ emissions. It remains highly unlikely that the target for RE05 will be achieved for 2009/10. Quarterly monitoring has commenced for quarters 2 and 3.	

1 Outcome:

a) LAA priority	Environment – Reduce waste to landfill and increase recycling
b) LAA measure	RE06 – The tonnage of municipal waste recycled or composted
c) LAA target for year	27,177 tonnes (2009/10)

2 What are we trying to achieve?

A reduction in the tonnage of municipal waste to landfill by increasing the tonnage of municipal waste recycled in Calderdale.

The stretch target is 27,177 tonnes for the year ending 31st March 2010.

3 What progress are we making?

The target for 2008/09 was not achieved with a result of 21,279.22 tonnes compared with a target of 25,113 tonnes.

The performance in 2009/10 has increased significantly due to the change to the collection service including behavioural change from residents and restricted residual waste collection leading to increased recycling. The performance is better than originally forecast and the efforts of the residents of Calderdale must be praised. The Refurbishment of Household Waste Recycling Sites has also contributed to the increase.

It is anticipated that if performance continues as forecast that the target of 27,177 tonnes will be exceeded. The predicted outturn for 2009/10 with seasonal variation is 32,340 tonnes. The recycling rate is above 40%.

a) Milestones due in current reporting period

District roll out of wheelie bins (where appropriate)	<p>On 20th April the new waste collection and recycling service began in Calderdale. This includes a weekly collection for food waste and plastic bottles and fortnightly collections for glass, cans, paper and textiles. For any non-recyclable waste that remains, households have a wheelie bin, where appropriate. Households who didn't receive a wheelie bin continue with black plastic sacks.</p> <p>Successes have included plastic bottle recycling which was introduced as a direct response to the requests of residents.</p> <p>6,500 tonnes of food waste has been recycled since the introduction of the service in April 2009. Other Local Authorities have visited Calderdale to look at the food waste collection.</p>
Food waste collection service and plastic bottle recycling	

Refurbishment of Household Waste Recycling Sites	Elland and Brighthouse sites have been refurbished with work to be completed at Halifax by end of the year.
b) Latest Performance Information Performance for 2009/10 (up to and including September 2009) is 18,166.36 tonnes.	
4 What actions are we taking to deliver improvement over the next 4 months? <ol style="list-style-type: none"> 1. Christmas Communication 2. Household Waste Recycling Site Refurbishment <p>An amnesty on side waste and “top hats” will continue until January 2010. After this time there will be a period of advice and education for householders.</p>	
5 Is anything expected to impact on delivery? Identified risks which could affect performance would be prolonged adverse weather and industrial action (recent industrial action in Leeds affected the collection for 11 weeks).	
6 Overall Assessment It is anticipated that if performance continues as forecast that the target for final year of this Reward Target (2009/10) will be exceeded.	

1 Outcome:

a) LAA priority	Environment – Improved access to affordable rural housing in Calderdale
b) LAA measure	RE07 Number of households becoming owners/leaseholders of Low Cost Home Ownership (LCHO) units in rural areas
c) LAA target for year	35 units (2010/11)

2 What are we trying to achieve?

An improvement in the access to affordable rural housing in Calderdale.

3 What progress are we making?

Performance (as at 3rd December 2009) is 18 homes against a target of 35.

RE07 is forecast to not achieve the full 2009/10 target if performance continues in the same trend.

To qualify for any Performance Reward Grant 60% of the stretch needs to be achieved i.e. 21 homes.

Milestones due in current reporting period

(1) Investigate opportunities for financial assistance for potential occupiers.	A report on Mortgage Rescue Support was presented to the Economic Taskforce on 13 th May 2009. The consideration of a Calderdale scheme was deferred pending developments in regional and national schemes.
(2) Seek advice from GOYH regarding the possibility of flexibility around the final target of 35	There is no further flexibility in the target. Government Office for Yorkshire and the Humber have confirmed that both Right to Buy and Right to Acquire properties can be counted towards the target.
(3) Explore the possibility of people moving down the housing ladder	This has not been explored as it is difficult to identify opportunities. The priority is to keep people in their homes at this time.
(4) Are there other housing providers who are putting people into low cost homes that can be included in this target?	This is being explored with developers and RSLs. Further information has been received regarding the number of Homebuy Direct units sold to date; the rural ones can be counted towards the target.
(5) Looking at all developments nearing completion and if not already signed off could they potential be defined as low cost homes?	Developers are not starting any new schemes, other than RSLs.

(6) Yorkshire and Humberside Forum might be able to provide information about what other councils are doing.

The Lead Officer has asked GOYH what more can be done to deliver on this target but all the suggested actions have been taken.

4 What actions are we taking to deliver improvement over the next 6 months?

The action for the next 4 months is to ensure that RSLs and developers notify Housing Access when a property is sold or where there are opportunities for Low Cost Home Ownership.

5 Is anything expected to impact on delivery?

The recession has had a significant impact upon the delivery of this target. A report to the Environment Delivery Partnership in September 2009 showed what would have been delivered if the recession had not affected the housing market.

The effect of the recession has included low levels of confidence in the housing market, the availability of mortgage products, the average deposit required for a mortgage at present is 24% and people are finding it difficult to raise the deposit.

6 Overall Assessment

This target remains at high risk of not being achieved based upon current performance and the prospects for future improvement rely on factors outside local control e.g. housing market, confidence, people buying the homes.

A further 3 units are required in the next 4 months to achieve 60% of the stretch target and the schemes where this can be achieved have been identified and will be monitored for sales.

1 Outcome:

a) LAA priority	Environment – Providing residents with access to affordable, sustainable, good quality housing
b) LAA measure	NI155 Number of affordable homes delivered (gross)
c) LAA target for year	120 (2009/10) There is an option to review the targets at the 2009/10 annual review.

2 What are we trying to achieve?

An increase in the number of affordable homes.

3 What progress are we making?

Performance (as at 30th September 2009) is 2 homes against a target of 120. The outturn for 2008/09 was 92 against a target of 120.

The forecast for the 2009/10 year end is that 76 affordable homes will be delivered (61 from National Affordable Housing Programme, 5 from s.106 and 10 from Homebuy Direct). This is based upon those currently under construction and those nearing completion.

The projection for 2010/11 is 170 homes compared to a target of 155.

4 What actions are we taking to deliver improvement over the next 6 months?

- Preparation and planning for the upturn in the housing market
- Work with Registered Social Landlords to deliver schemes
- Work with planners to identify opportunities for development
- Funding bids to the National Affordable Housing Programme Housing
- Work with the Homes and Communities Agency on opportunities in terms of funding

5 Is anything expected to impact on delivery?

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6 What are the prospects for future improvement and can we evidence these?

This target remains at high risk of not being achieved based upon current performance and the prospects for future improvement rely on factors outside local control e.g. housing market, confidence, people buying the homes.

7 Overall Assessment

See 6.