

Calderdale Local Area Agreement (LAA)



Quarter One – Progress Report

April – June 2007



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LAA 1ST QUARTER PROGRESS REPORT

Economy and Enterprise

1 OVERVIEW OF PERFORMANCE

1.1 Performance Overview

- Of the 28 indicators for the Economy and Enterprise Theme, a number were shown as a green status (meaning it meets or exceeds the target) with several of these showing a forecasted improvement in performance.
- The majority of the indicators were shown as grey status where no performance data was available at the end of quarter 1 (year to date information). Approximately half the indicators cannot be monitored in quarter 1, with most of these having results in quarter 3 or 4.
- EE08 (NTG) is an annual indicator with results being available in Quarter 3. It should be noted that the North Halifax review is looking at raising achievement and attainment also.

1.2 Areas of higher than expected performance

- EE01 (RE01) Number of people achieving Skills for Life qualifications at Entry 3, level 1 and level 2 as measured by the LSC West Yorkshire data. The year to date data contained in the Quarter 1 performance report is 68 with a forecast and a target of 780. The year to date figure is expected to rise as data is still being collated with regard to the learners for the quarter. The proportion of learners achieving a Skills for Life qualification through Train to Gain is higher than anticipated and this is an indicator for the total number of qualifications.
- EE13b Number of tourism businesses receiving 2 hours of business support per annum. The data for quarter 1 (April to June 2007) shows that 10 tourism businesses have received 2 hours of business support. The forecast and the target for this indicator are 20 businesses. If performance continues as it has for the first quarter, the target for the year should be met in quarter 2.

1.3 Areas of lower than expected performance

- EE12 Number of new businesses established, including social enterprises. The year to date 36, forecast and target of 219. Baseline higher than target for 2007/08, 2008/09 and 2009/10 as when the targets were set the risk of the economic conditions and the anticipated rise in interest rates were seen as an issue for potential new businesses. It is anticipated that the start dates will increase as the year progresses.
- EE14 Developable land available for business purposes and EE15 Number of creative and digital sector businesses.

There are concerns with regard to EE14 and EE15 as both indicators rely on funding being secured for studies to be conducted. At this time no finance has been allocated. The surveys have not yet been costed, but discussions have recently occurred with the West Yorkshire Enterprise Agency regarding use of the Pump Priming funding for EE13a (RE04) to undertake further work to improve take up of the WYEA services to improve the EE12 target and also to complete the surveys referred to in EE14 and 15. At this stage it has not been decided when the surveys will be undertaken and the results known but it is planned for completion within the year. EE12 to 15 are encompassed under the outcome of increase of successful and sustainable existing and new businesses.

1.4 Areas where there is concern that targets may not be achieved

- EE09 Percentage of 16-18 year old not in education, employment or training (NEET) in Calderdale.
Whilst there is no year to date figure in the Quarter 1 Performance Report, there is concern that the target for EE09a/b/c/d will not be met. The reason for this being that there has been a change in the data capture and classification of NEET. Those engaged on personal development training but not working towards a qualification have not previously be counted as NEET but this has changed and are now included. This will result in an increase in NEET in Calderdale and elsewhere. It is anticipated by Connexions that this change will result in a 1.5% increase in NEET in Calderdale. The Economy and Enterprise partnership are aware of this.

2. CORRECTIVE ACTIONS

2.1 Actions Identified

- As highlighted in section 2 many of the indicators cannot be quantified in quarter 1 with several having results in quarter 3 or 4. It is to be ascertained whether data is available more regularly for interim monitoring purposes.

2.2 Actions Implemented

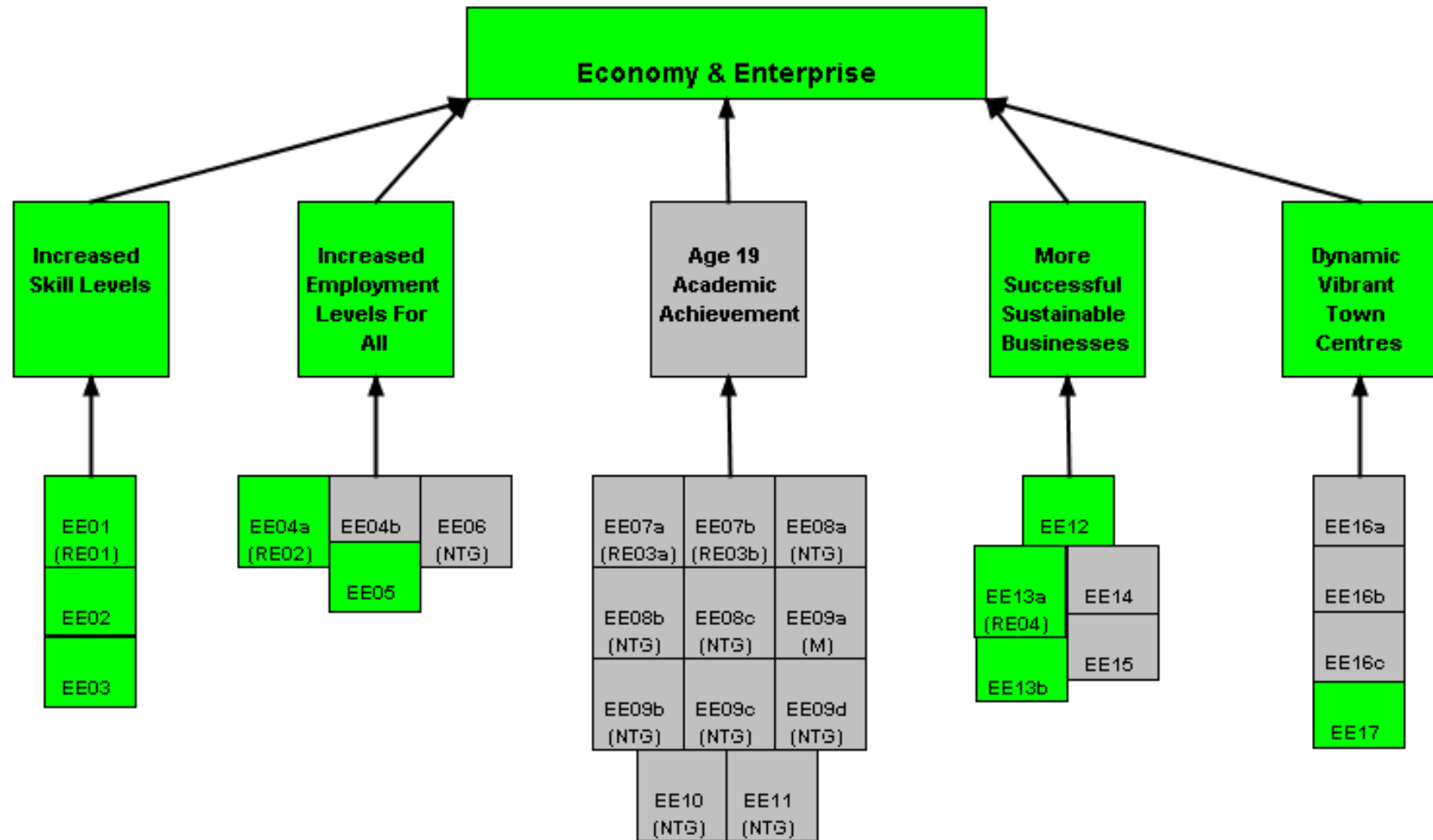
- No actions implemented at this time.

3. CONTACTS FOR FURTHER INFORMATION AND ANY RELEVANT BACKGROUND PAPERS

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Economy & Enterprise Performance Overview



LAA 1ST QUARTER PROGRESS REPORT

Environment

1 OVERVIEW OF PERFORMANCE

1.1 Areas of higher than expected performance

- EV08 (M) (RE06) Tonnage of municipal waste recycled and composted in Calderdale

This indicator is shown as green in the monitoring report for quarter 1 with a year to date of 5651.09 tonnes against a forecast of 22,200 tonnes. It is anticipated that the target will be met. The rates of recycling are increasing month on month for the period April to July with the rate in July at 25.63%. Several actions have been taken with regard to increase recycling in Calderdale with a refurbishment of household waste recycling sites, marketing strategy and recycling of additional material. Doorstep recycling of dry recyclables has also increased in the period.

The partnership understands the need to continue with the work that has taken place so that there is no decrease in rates and that an work in on-going to evaluate what efforts will be needed to continue with this growth for future years.

Work towards narrowing the gap includes a challenge between the communities of Ovenden and Mixenden to increase recycling with rewards to both.

1.2 Areas of lower than expected performance

- EV05 (M) Percentage of abandoned vehicles removed within 24 hours from the point where local authority is legally entitled to remove the vehicle (BV218b)

This appears as green in the quarterly monitoring report with a year to date of 92.59% for quarter 1. The forecast and target is 94%. The performance for the first quarter is lower than for the baseline of 93.21%.

1.3 Areas where there is concern that targets may not be achieved

- EV03 (M) Number of green flag parks in Calderdale

4 green flag parks were applied for and 3 were successful. The target for 2007/08 is 4, however as the application for one of the parks was unsuccessful this target may not be achieved. The green flag status can only be applied for annually and applications cannot be re-submitted within the year.

2 CORRECTIVE ACTIONS

2.1 Actions Identified

- EV03 (M) Number of green flag parks in Calderdale

A discussion is awaited with the Civic Trust who manage the award.

2.2 Actions Implemented

- EV05 (M) Percentage of abandoned vehicles removed within 24 hours from the point where local authority is legally entitled to remove the vehicle (BV218b)

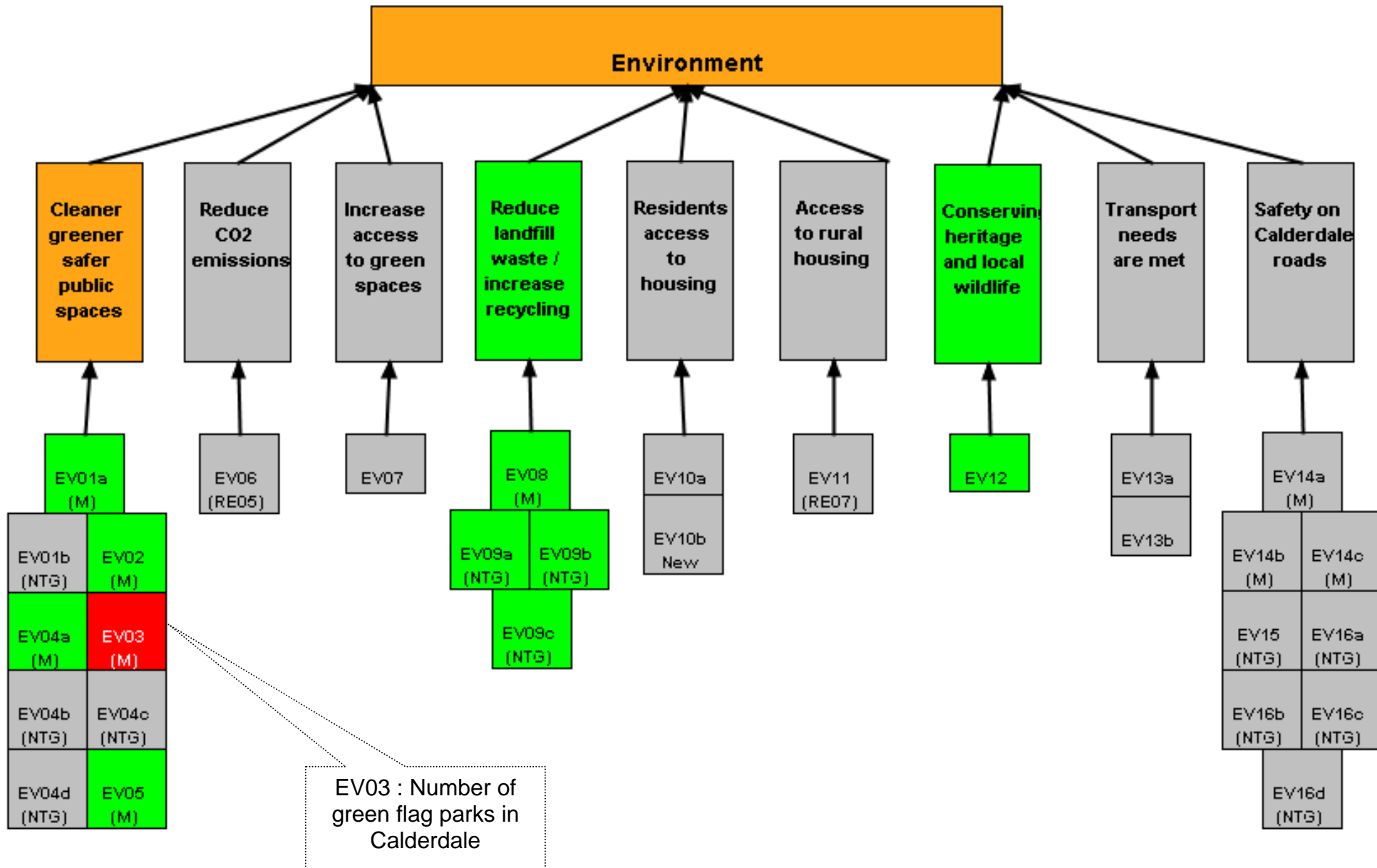
Information to support the projected performance of this indicator has been sought and is awaited.

3 CONTACTS FOR FURTHER INFORMATION AND ANY RELEVANT BACKGROUND PAPERS

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Environment Performance Overview



LAA 1ST QUARTER PROGRESS REPORT

Safer and Stronger Communities

1 OVERVIEW OF PERFORMANCE

1.1 Areas of higher than expected performance

- **SSC06 – Number of offences brought to justice**
Based on Quarter 1 performance data (1469), the number of offences brought to justice is expected (forecast 5875) to exceed the target for 2007/08 (4790). This is due to a variety of factors but predominantly the continuing pro-active efforts being made in bringing perpetrators to justice, which has seen the District exceed target for over 18 months.

1.2 Areas of lower than expected performance

- **SSC01 – Overall crime**
Current data indicates that this target will not be met. The target agreed with GOYH was for a 35% reduction on the 2003/4 baseline by 2007/08. It has been agreed and widely accepted that such a target was over ambitious in the extreme. Current projections would indicate that a reduction of 25% is achievable, although stretching. Efforts to renegotiate a more realistic target have not borne fruit.
- **SSC02 – Number of violent crime incidents in Calderdale**
Current data indicates that this target will not be met. This is due to changes in the way that crimes are categorised. Additional, less serious matters are now being classed as violent crime. The recent focus on domestic violence has increased identified offences and also detections. Pleasingly, Calderdale has the highest levels in the County, of positive outcomes for Domestic Violence cases prosecuted at Court. Daily analysis of this data will identify any trends over time that can be then addressed pro-actively
- **SSC15 – Number of first time entrants to the Youth Justice system**
Based on Quarter 1 performance data (116), the number of first time entrants to the Youth Justice System is expected to increase (forecast 464) above the desired reduction to 395 by the end of 2007/08. This is partly reflects re-categorisation of incidents being classified as offences as explained under SSC06 and the increasing the numbers of offenders being brought to justice.
- **SSC25f – Number of sports facilities visits per 1000 population in Calderdale.**
This is one of a basket of five indicators that contribute towards the overall take up of cultural opportunities and is the only one for which quarterly data is currently available. Based on Quarter 1 performance data (993), the number of sports facilities visits per 1000 population is forecast at 3972, below the year-end target of 5100. It is expected that when all relevant data is included this will be back on target. (See 2.1)

1.3 Areas where there is concern that targets may not be achieved

- SSC15 – Number of first time entrants to the Youth Justice system.
There is concern that this target may not be achieved, however it should be understood that this target is profoundly affected by the success demonstrated in increasing the numbers of offences brought to justice through SSC06. The drive to increase numbers of offences brought to justice potentially increases the number of first time entrants to the Youth Justice System rather than decrease it.

2 CORRECTIVE ACTIONS BEING TAKEN

2.1 Actions identified

- SSC15 – Number of first time entrants to the Youth Justice system
A Prevent and Deter Strategy Group has been established. A draft protocol is being developed with schools to address youth offending; this has recently been presented to the Calderdale Association of Secondary Head Teachers. A resource pack is also being developed for primary and secondary schools.
- SSC25f – Number of sports facilities visits per 1000 population in Calderdale.
The data relating to the sports facilities at Sowerby Bridge and North bridge Leisure Centre have not been included in this first quarter figure but will be included following this report and for the remainder of the LAA. The sports facility at Todmorden is being reviewed to increase the number of lessons on offer and replace old gym equipment. Plans to introduce 1 new sports and activity programme per year into Super Output Areas have been delayed from April 2007 to October 2007. This delay is due to the Services focus on achieving Quest accreditation (due October 2007). The Calderdale Activity Network will produce a physical activity strategy by May 2008. The range of existing prevention programmes and activities needs to be reviewed to assure effectiveness. Staff shortages have delayed the start of this review and consideration is being given to using consultants

2.2 Actions implemented

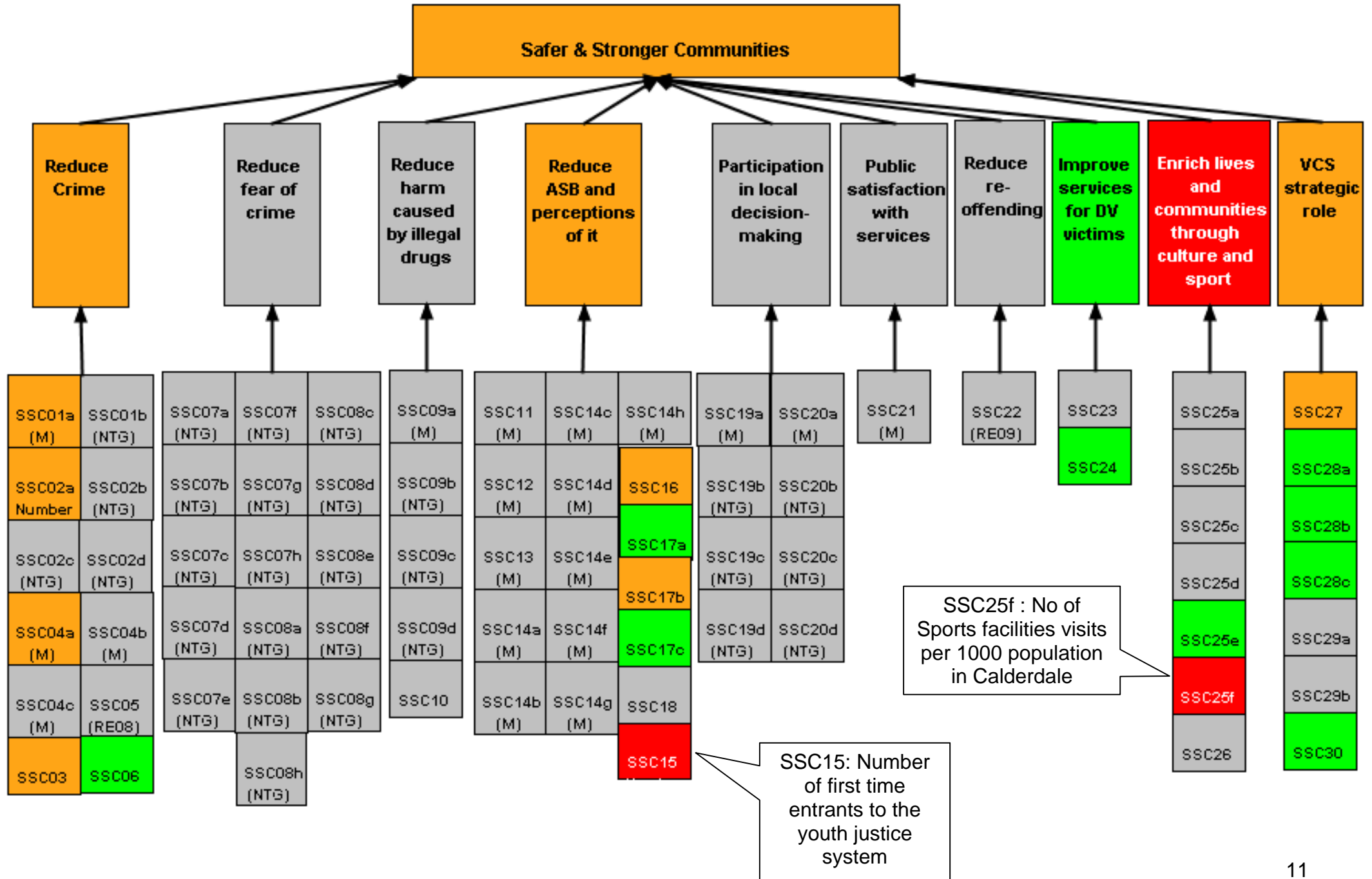
- SSC15 – Number of first time entrants to the Youth Justice system
The Prevent and Deter Strategy Group is re-drafting the Prevent and Deter Strategy and an Action Plan has been developed.
- SSC25f – see 2.1 above

3 CONTACTS FOR FURTHER INFORMATION AND ANY RELEVANT BACKGROUND PAPERS

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Safer & Stronger Communities Performance Overview



LAA 1ST QUARTER PROGRESS REPORT

Healthier Communities

1 OVERVIEW OF PERFORMANCE

1.1 Overview of Performance

- The Healthier Communities Delivery Partnership met on 14 August 2007 to consider the first quarterly monitoring report of the LAA. Progress on the implementation of the Healthier Communities theme was generally felt to be satisfactory, with good progress made in some areas and consideration given to remedial actions for those areas where there are concerns.

1.2 Areas of higher than expected performance

- HC02 (RE10) (NTG) – Number of four-week smoking quitters
The figure for quarter one (April-June) was reported following the meeting as 381 quitters, and therefore the indicator is on track to achieving its stretch target of 1250 four-week smoking quitters, for year one of the LAA. It has been a unique quarter given that it was during the lead in to the ban on smoking in public places legislation

1.3 Areas of lower than expected performance

- HC04 (RE11) – Number of recorded obese individuals losing weight through a personalised weight management programme.
The data to measure this indicator is only available twelve weeks following the completion of the programme courses. Although so far there has not been a result for quarter one of the LAA, data available from Upbeat Trainers indicates only low numbers of people losing weight. There are some concerns about the course content, whether all appropriate data is being captured, and whether all methods for delivering the course have been considered.
- HC06b (NTG) – Percentage of women in the most deprived quintile breastfeeding at first visit
This appears as red in the quarterly monitoring report due to a reduction in performance against the baseline of 40% to 35.06% for quarter one, and a forecast for year one of the LAA of 36%, 4% less than the target.

1.4 Areas where there is concern that targets may not be achieved

- There are no major concerns that targets will not be achieved.

2 CORRECTIVE ACTIONS

2.1 Actions Identified

- HC04 (RE11) – Number of recorded obese individuals losing weight through a personalised weight management programme.
Opportunities are to be explored into delivering the weight management courses and capturing the appropriate information in all possible areas, including: Health Trainers; UPBEAT; Healthy Living Gym (Park); within workplaces and work environments; and with public and private sector leisure services.
Remedial action is being taken regarding the above and a special task group established to put in effect the necessary changes needed to the programme. Furthermore discussions with the Local authority, community and voluntary sector to further engage with this target are in progress.
Contributions to delivering this indicator are to be explored with the extension of the Health Network post.
- HC06b (NTG) - Percentage of women in the most deprived quintile breastfeeding at first visit
Steps are to be taken to raise awareness of breastfeeding, by linking into other strategies such as Healthier Schools and Teenage Pregnancy.
Additional actions are to be identified that are aimed at making breastfeeding more socially acceptable, particularly within the North Halifax area.
Further analytical Work is being undertaken to break the figures down further and it is expected that specific plan for those areas with very low rates will be presented to the group at its next meeting
In terms of increasing capacity to deliver on this indicator, contributions from the Health Network post are to be explored.

2. Actions Implemented

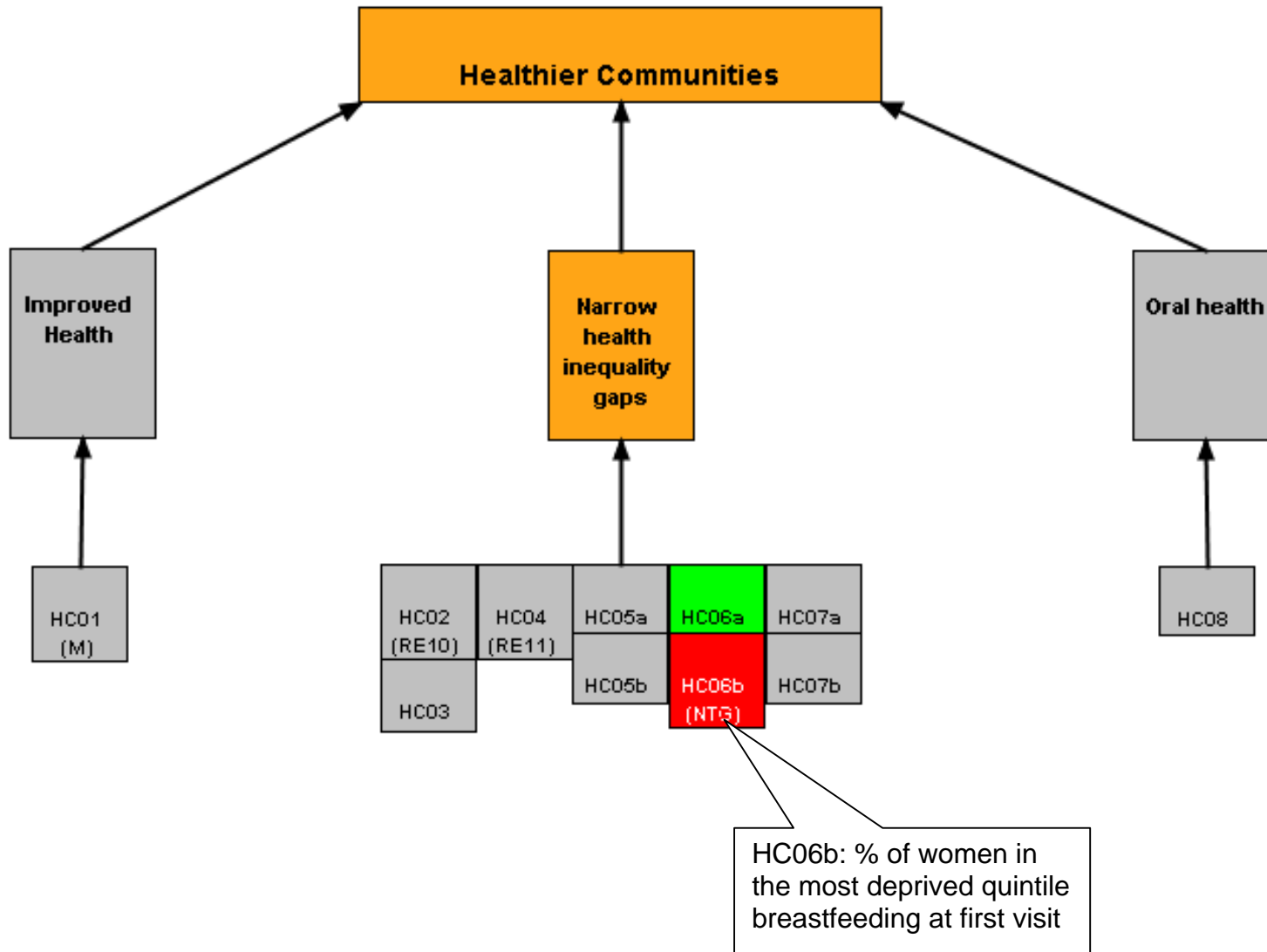
- HC04 (RE11) – Number of recorded obese individuals losing weight through a personalised weight management programme.
A specific group has been established to progress this indicator.
All those delivering the weight management programme are being asked to record the same information. This will eventually result in a database of more easily assessable weight management information.

3 CONTACTS FOR FURTHER INFORMATION AND ANY RELEVANT BACKGROUND PAPERS

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Healthier Communities Performance Overview



LAA 1ST QUARTER PROGRESS REPORT

Older People

1 OVERVIEW OF PERFORMANCE

1.1 Overview of Performance

- The Older People's Implementation Group met on 17 August 2007 to consider the first quarterly monitoring report of the LAA. Progress on the implementation of the Older People's theme was felt to be generally on track with good progress being made in a number of areas, and no major barriers identified to the achieving of targets, particularly those linked to reward elements.
- Delivery plans with key milestones are now in place for the indicators OP05a; Percentage of older people aged 50+ who never use local facilities, and OP05b; Percentage of older people 60+ volunteering and participating more in the community generally.

1.2 Areas of higher than expected performance

- OP01 (RE12) – Number of emergency unscheduled bed days occupied by a person aged 65 and over. The figure for quarter one was reported at the meeting as 17,261, and therefore the indicator is on track to achieving its stretch target in reducing emergency bed days to 92,161 for year one of the LAA.
- OP06 – Percentage of 50+ workless people claiming key benefits. The figure for March 07 was reported at the meeting as 8.6%, and therefore the indicator is so far on track to exceed its target of 8.8% for year one of the LAA. Opportunities have been suggested for further joint working initiatives in pursuit of this target and indeed others within the LAA, such as a combined mail shot, briefings for Social Services staff around worklessness, and a cross-partnership event led by Job Centre Plus.

1.3 Areas of lower than expected performance

- OP07b – Number of people aged 65 and over being admitted to residential/nursing care. There has been a much higher than expected demand for residential and nursing care placements during quarter one of the LAA.
- OP07c – Number of Extra Care Housing Tenancies. This appears as red in the quarterly monitoring report, however the forecast for year one of the LAA should have been 78 rather than zero. This figure will remain the same until completion of the proposed 52 bedded extra care housing scheme.

1.4 Areas where there is concern that targets may not be achieved

- There are no major concerns that targets will not be achieved.

2 CORRECTIVE ACTIONS

2.1 Actions Identified

- OP07b – Number of people aged 65 and over being admitted to residential/nursing care.
Joint actions between Social Services and the PCT have been identified to take steps to reduce the number of admissions to permanent care, through the development and provision of intermediate care facilities. Actions toward delivery are to be reviewed over the next quarter in light of new guidance around continuing care placements.

2.2 Actions Implemented

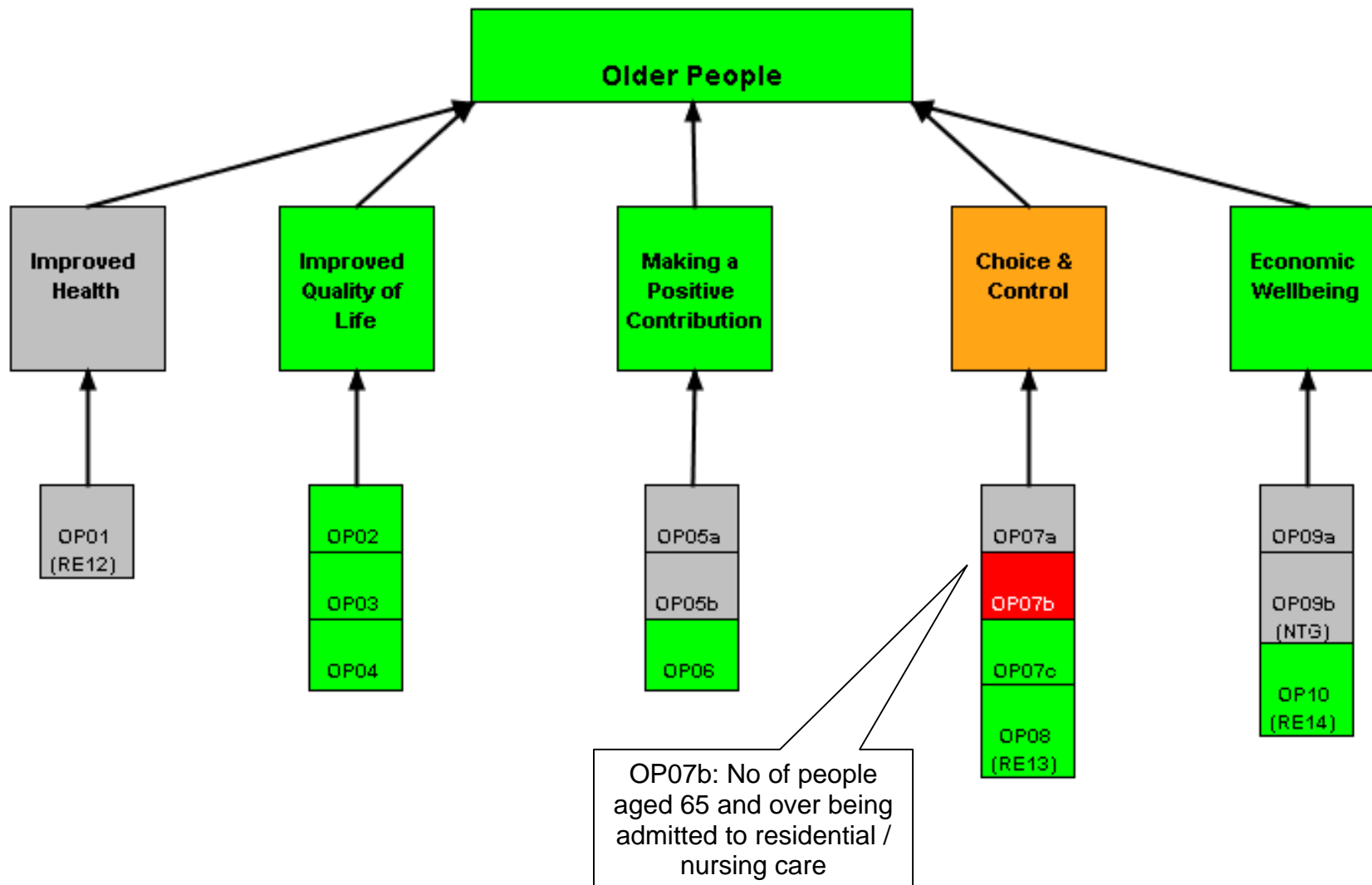
- OP07c – Number of Extra Care Housing Tenancies.
Although there has been some slippage in terms of the timeframe for completion, revenue funding for the scheme has been agreed and PCT backing attained

3 CONTACTS FOR FURTHER INFORMATION AND ANY RELEVANT BACKGROUND PAPERS

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Older People Performance Overview



LAA 1ST QUARTER PROGRESS REPORT

Children and Young People

1 OVERVIEW OF PERFORMANCE

1.1 Overview of Performance

This is the first theme lead progress report and requires some explanatory comment:

- The 2007-10 Children and Young People's Plan contributes to three other LAA themes, Economy & Enterprise, Healthier Communities and Safer & Stronger Communities as well as Children and Young People.
- Under the LAA Children and Young People theme not all of the five Every Child Matters outcomes are present, for example "Achieving Economic Well-Being" is within the LAA Economy & Enterprise theme.
- Most but not all Children and Young People's Plan indicators are absorbed within the LAA, for example, the Children and Young People's Plan "Being Healthy" indicators are spread between two LAA themes, Children and Young People and Healthier Communities as well as some remaining within the Children and Young People's Plan.

In this first quarter the majority, 75% of indicators are not reportable due to the annual nature of many within this theme.

1.2 Areas of higher than expected performance

- There are no areas of higher than expected performance.

1.3 Areas of lower than expected performance

- Overall - no reds, two amber.
- CYP03a – Proportion of initial assessments completed within timescales
Amber - Based upon first quarter the forecast has been reduced to slightly below target. However it is hoped to revise back to target in the next quarter given the corrective actions taken.
- CYP03b – Proportion of core assessments completed within timescales
Amber - Based upon first quarter the forecast has been reduced to slightly below target. However this is hoped to revise back to target in the next quarter given the corrective actions taken.

1.4 Areas where there is concern that targets may not be achieved

- There are no major concerns that targets will not be achieved.

2 CORRECTIVE ACTIONS

2.1 Actions Identified

- All actions have been implemented.

2.2 Actions Implemented

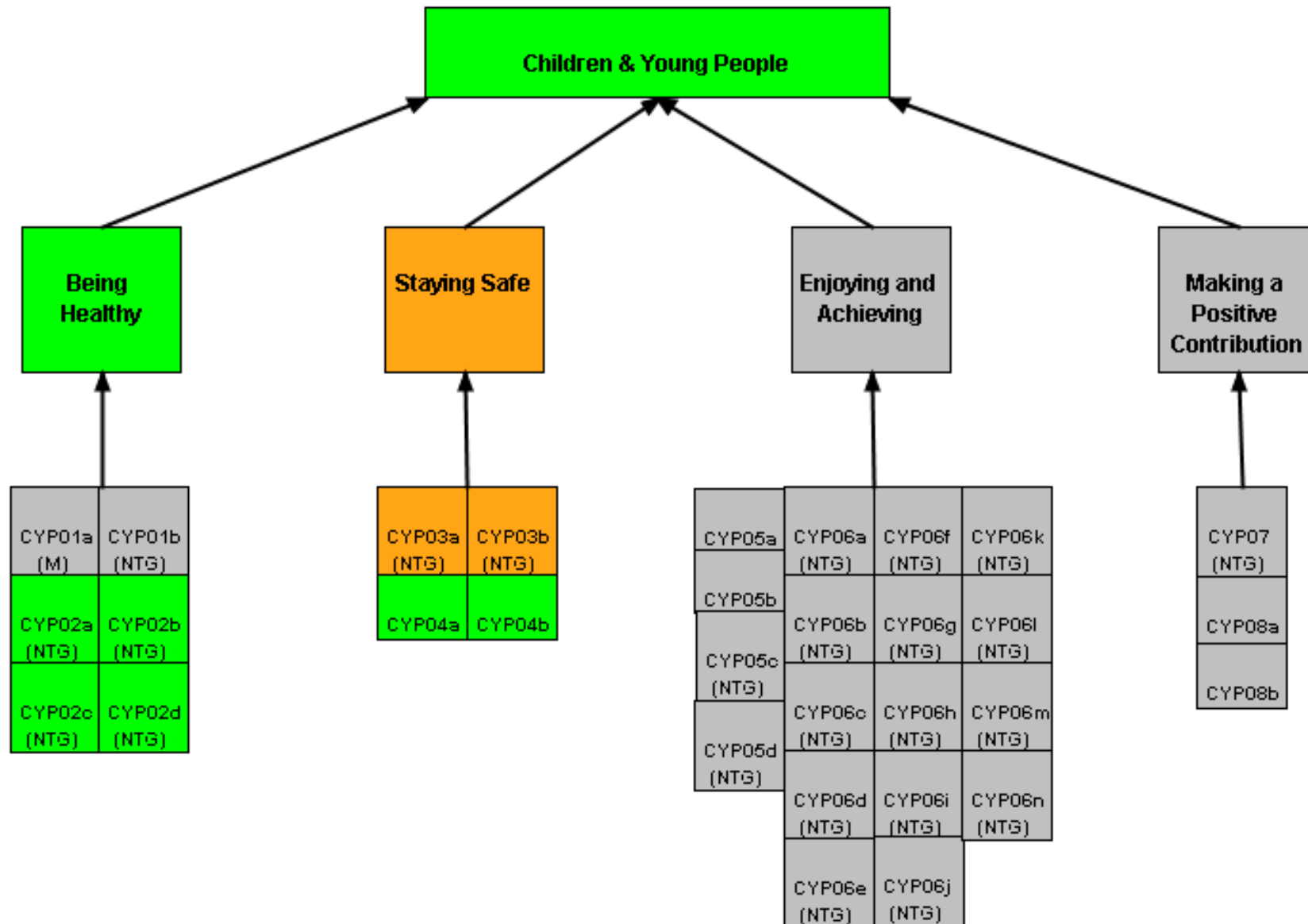
- For CYP03a and b indicators the trend continues from last year with further increases in both the number and the complex nature of referrals. Additional resources provided from the Directorate to appoint extra operational staff and the implementation of a revised action plan will have an anticipated positive impact upon performance for the next quarter.

3 CONTACTS FOR FURTHER INFORMATION AND ANY RELEVANT BACKGROUND PAPERS

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Children & Young People Performance Overview



LAA 1ST QUARTER PROGRESS REPORT

Overview report: Mandatory, Narrowing the Gap and Reward Indicators

1 ISSUE

- 1.1 This report gives an overview of the LAA at quarter one and looks at how the performance management process is working.

2 KEY FACTS

- 2.1 Sound performance management arrangements are central to the effective delivery of the LAA. There are 92 LAA indicators, many of which include subsets bringing the total number of performance measures to 188, and of these 29% have reported performance in Quarter 1. Overall in Quarter 1, 22% of the indicators are green, less than 3% are red, 5% are amber, and no data is available for 71% (grey).
- 2.2 Within the overall LAA, achievement of the reward element and mandatory targets is key. Ensuring progress against narrowing the gap is also important and there needs to be confidence that the appropriate actions to narrow the gap have been identified. Attached are overviews of progress in these areas.
- 2.3 Delivery plans have been developed to identify the high level actions required to deliver LAA targets and give information about progress where performance is not on track or where no performance information is available.
- 2.4 A progress report is to be submitted to the Board on 24 October. Council partners will also be reporting progress across the whole or part of the LAA within their own organisations or to stakeholders during the course of the 1st year of the LAA. A common understanding of key issues from this first quarter report will ensure that consistent messages are communicated beyond the LSP and partners.
- 2.5 Publicising and making the results of the first quarter progress reports widely available will contribute to developing a sense that the LAA process is open, transparent and real. To facilitate this performance reports for each theme will be posted on the Calderdale Forward website.

2 BACKGROUND

- 3.1 The Calderdale Forward Delivery Group, comprising the Chairs of the LAA theme delivery partnerships, a representative from the voluntary and community sector and the business sector, and the Chief Executives of the Council and PCT, is responsible for:

- Co-ordinating and performance managing the delivery of the LAA;

- Identifying and ensuring that cross cutting issues including sustainability, narrowing the gap, equality and diversity, community cohesion are embedded;
- Holding the Thematic Delivery Partnerships to account.

3.2 At the Calderdale Forward Board meeting of 17th January it was agreed that a shared performance management system should be developed led by Calderdale Council. It was also acknowledged that, to ensure the LAA performance management system is effective, the support and commitment of all partners would be required.

3.3 Since then the Council's Performance Management system has been developed to enable the entering of partner data and report across all LAA targets and delivery plan actions.

4 INFORMATION

4.1 Given that there is only performance information for around a quarter of the indicators in quarter one, it is too early to gain a complete understanding of progress to date. Key concerns at this stage relate to:

- EE09 - Percentage of 16-18 year old not in education, employment or training (NEET) in Calderdale. Whilst there is no year to date figure in the Quarter 1 Performance Report, there is concern that the target for EE09a/b/c/d will not be met.
- SSC15 – Number of first time entrants to the Youth Justice system. There is concern that this target may not be achieved.

4.2 Narrowing the Gap

- HC06b (NTG) - Percentage of women in the most deprived quintile breastfeeding at first visit. This appears as red due to a reduction in performance against the baseline in quarter one, and a forecast for the year 4% less than the target.
- CYP03a – Proportion of initial assessments completed within timescales Based upon first quarter the forecast is slightly below target.
- CYP03b – Proportion of core assessments completed within timescales. Based upon first quarter the forecast is slightly below target.

4.3 Mandatory Indicators

- EV03 (M) Number of Green Flag Parks in Calderdale. Four Green Flags applied for this year. Three were successfully achieved but one application was not successful. This is currently being taken up with the Civic Trust who manages the award.

4.4 Reward Indicators

- There are no red or amber traffic lights amongst the Reward Indicators.

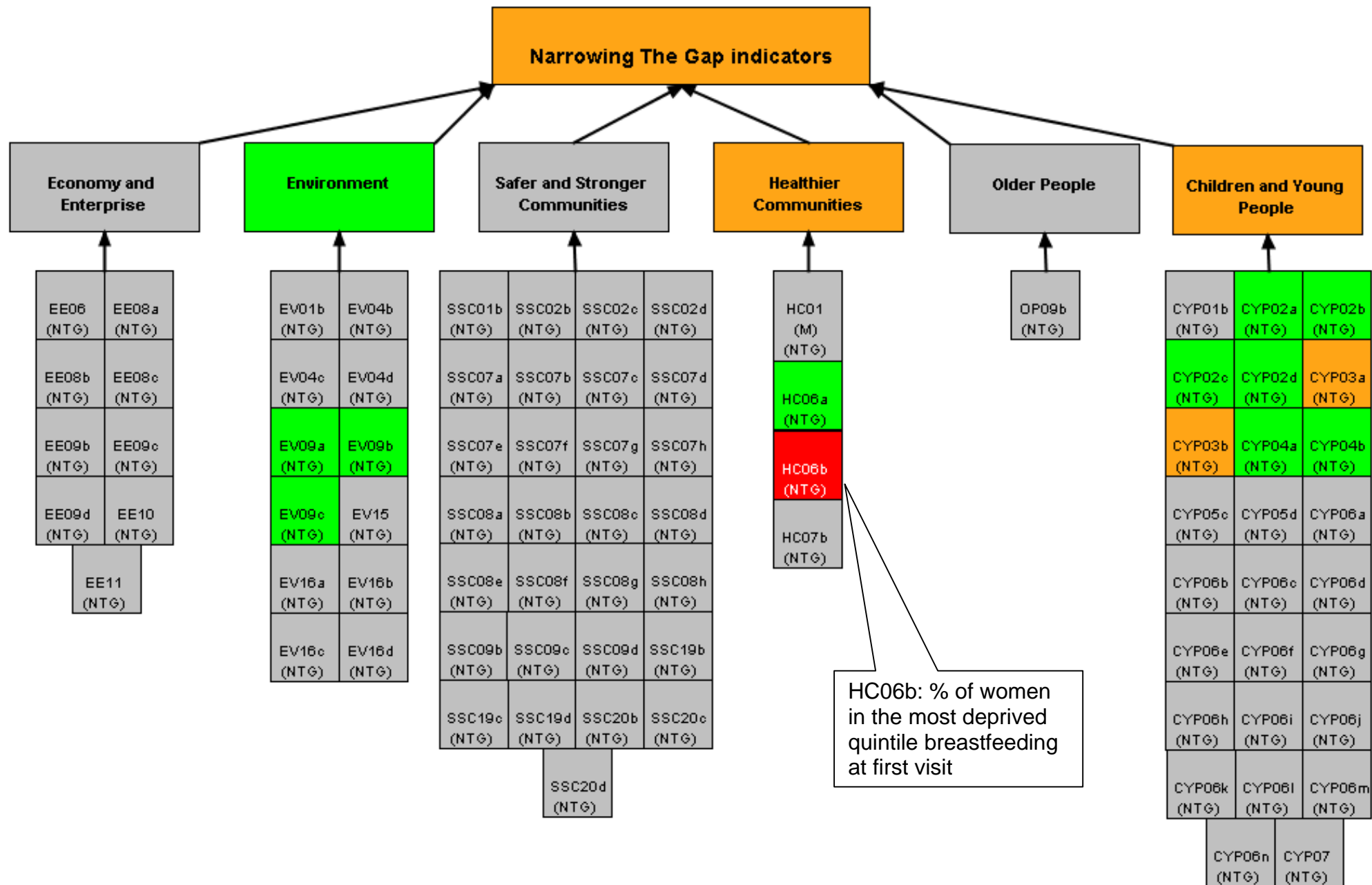
Performance Management Arrangements

- 4.5 The production of a comprehensive performance report in the first quarter of Calderdale's LAA, using a shared system across partners, from the outset reflects well on the commitment of partners to ensuring delivery of the LAA.
- 4.6 It has enabled us to get a picture of performance at quarter one and review the actions we have identified to deliver targets. As a result some partnerships are now revisiting actions to make sure that those identified will impact on the targets and achieve the desired outcome
- 4.7 Whilst the performance management arrangements are in place, it is important that these are assessed and any modifications made to enhance their effectiveness.
- 4.8 Partners agreed from the outset that in order to steer real delivery the delivery plan needs to be updated on an ongoing basis to reflect agreed changes. LSP Support officers will keep Theme Delivery plans up to date and make any changes agreed by partnerships.
- 4.9 In terms of data quality, a survey completed earlier this year is being followed through and tested against quarter one data. This should ensure that systems are in place to ensure that data can be relied upon.
- 4.10 Whilst forecasting is helpful in identifying the likelihood of the achievement of targets, it is dependent on the reliability of forecasting. It is therefore essential that accurate forecasts are provided and that theme partnerships take a role in challenging forecasts that appear to contradict known facts or past performance.
- 4.11 As illustrated earlier there are still a number of data gaps at quarter one. There are indicators that are only measured on an annual basis and there are areas where data is only published on an annual basis. However, in order to ensure that progress can be gauged as early as possible, all partners have been asked to reconsider if earlier data might be available and indicate within the Quarter 2 report when data will be available.
- 4.12 What has emerged as an issue is the effect that failure to perform in one indicator can have on performance in others. Understanding this linkage between indicators is seen as important and these linkages are currently being mapped across all LAA indicators.

5 CONTACTS FOR FURTHER INFORMATION AND ANY RELEVANT BACKGROUND PAPERS

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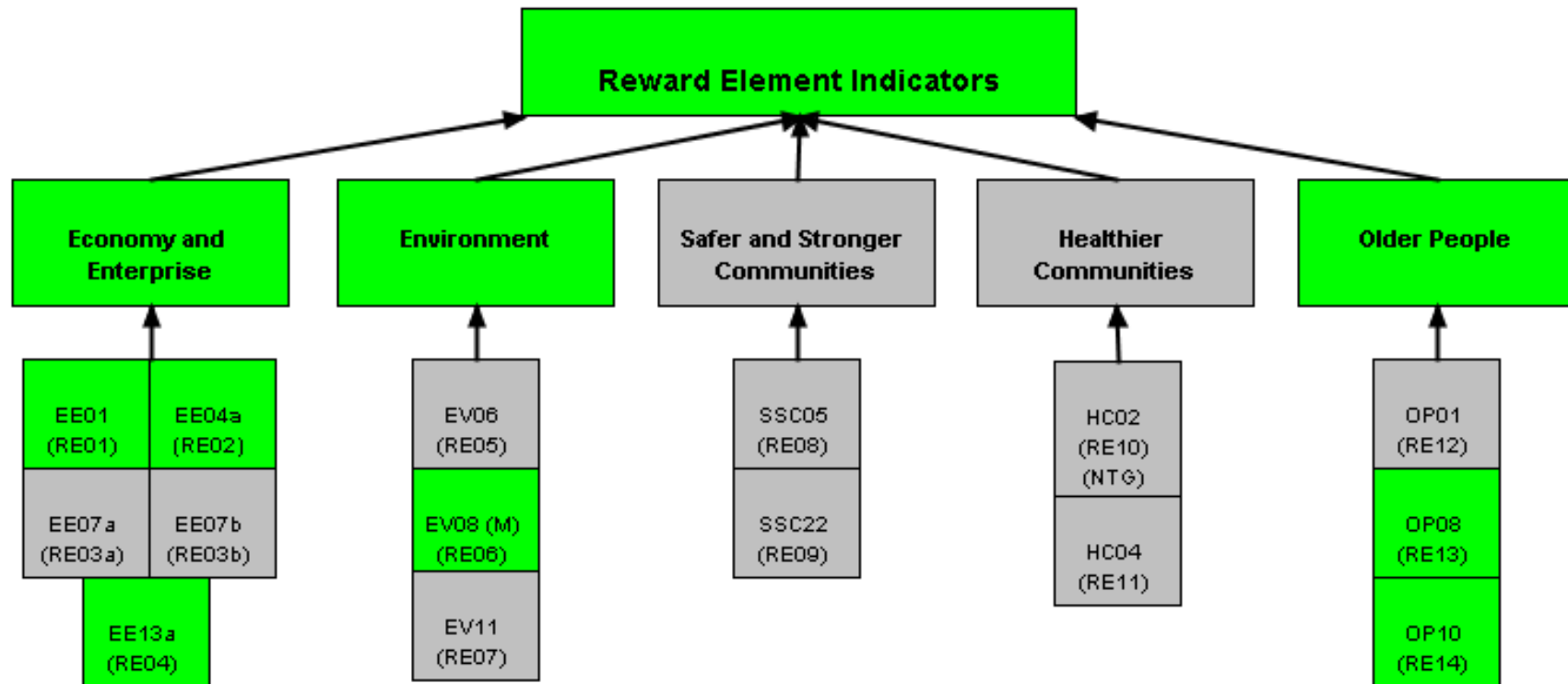
Narrowing the Gap Indicators Performance Overview



Mandatory Indicators Performance Overview



Reward Element Indicators Performance Overview



There are no Reward Element indicators within the Children & Young People's theme

i) GLOSSARY OF LOCAL AREA AGREEMENT (LAA) INDICATORS

Reference	Description
	ECONOMY AND ENTERPRISE
EE01	Increase numbers who have Skills for Life qualifications through Calderdale College delivery supported by strengthened partnership working
EE02	Increase the number of adults aged 19 achieving a full Level 2 qualification through direct delivery by Calderdale College supported by strengthened partnership working
EE03	Number of people achieving full Level 4 or above qualifications through the Leeds Metropolitan University Annex and other partners
EE04a	Number of people moving into full time employment (16 hr per week or more) from incapacity benefit
EE04b	Decrease sick and disabled benefit claimants and improve employment levels
EE05	Numbers progressing towards full-time employment through starting Permitted work with CMBC
EE06	Reduce the proportion of those who are unemployment in district that are resident in the four wards (Ovenden, Park, Town and Illingworth and Mixenden) with the highest unemployment rates
EE07a	The total GCE/VCE levels for young people aged 19
EE07b	Percentage of young people gaining national level 2 qualification by age 19
EE08	Indicator to measure the education attainment relative to district average
EE08a	In Ovenden Initiative neighbourhood management area (NMP)
EE08b	In Mixenden Initiative neighbourhood management area (NE)
EE08c	In Park Community Initiative neighbourhood management area (NE)
EE09a	Percentage of 16-18 year olds not in education, employment or training in Calderdale
EE09b	Percentage of 16-18 year olds not in education, employment or training in Ovenden Initiative neighbourhood management area (NMP)
EE09c	Percentage of 16-18 year olds not in education, employment or training in Mixenden Initiative neighbourhood management area (NE)
EE09d	Percentage of 16-18 year olds not in education, employment or training in Park Community Initiative neighbourhood management area (NE)
EE10	Percentage of young people with learning difficulties / disabilities aged over 16 who remain in full-time education, training or employment
EE11	Ratio of young people leaving care aged 16 or over engaged in full time education, training or employment to total in the age group
EE12	Growth in the number of new businesses being established, including social enterprises
EE13a	Increase the proportion of new businesses surviving for at least 1 year in the district
EE13b	Increase support for Tourism related businesses
EE14	Improve the supply of developable land for business purposes

Reference	Description
EE15	Increase number of creative and digital sector businesses
EE16	Average weekly footfall in town centres based on counts undertaken three times per annum. The increased number of counts to be undertaken will enable a clearer picture of activity and change across the district, so that appropriate targets can be set
EE16a	Number of towns with 3 annual counts
EE16b	Average weekly footfall in Halifax
EE16c	Average weekly footfall in Hebden Bridge
EE17	Achievement of appropriate repairs and / or reuse of listed buildings and buildings in conservation areas as a result of Council/Partner action
	ENVIRONMENT
EV01a	Environmental quality as measured by BVPI 199 - the proportion of relevant land and highways that is assessed as having significant or heavy combined deposits of litter and refuse
EV01b	Principles of the BV199 survey will be applied at Neighbourhood Level. This is over and above DEFRA survey requirements. Working with other partners to develop measures which reflect overall neighbourhood liveability.
EV02	BV89 - the percentage of residents satisfied with the way the Council has fulfilled its duty to keep relevant land and highways clear of litter and refuse
EV03	Quality of surroundings as measured by the number of Green flag parks in Calderdale
EV04a	Quality of surroundings as measured by BV119E - the percentage of residents very or fairly satisfied with parks and open spaces (adults) in Calderdale
EV04b	Quality of surroundings as measured by BV119E - the percentage of residents very or fairly satisfied with parks and open spaces (adults) in Ovenden Initiative neighbourhood management area (NMP)
EV04c	Quality of surroundings as measured by BV119E - the percentage of residents very or fairly satisfied with parks and open spaces (adults) in Mixenden Initiative neighbourhood management area (NE)
EV04d	Quality of surroundings as measured by BV119E - the percentage of residents very or fairly satisfied with parks and open spaces (adults) in Park Community Initiative neighbourhood management area (NE)
EV05	An increase in the percentage of abandoned vehicles removed within 24 hours from the point where local authority is legally entitled to remove the vehicle (BVPI 1218b)
EV06	Achieving enhanced CO2 emission reductions from the Council's operational buildings, fleets, street lighting and from schools
EV07	Use of off-highway cycleways
EV08a	Reduction in the tonnage of municipal waste landfill by increasing the tonnage of municipal waste recycled in Calderdale
EV08b	The percentage of municipal waste land filled
EV08c	The percentage of municipal waste recycled (and composted)

Reference	Description
EV09a	Increase the number of households who participate in recycling in Mixenden Initiative neighbourhood management area (NE)
EV09b	Increase the number of households who participate in recycling in Ovenden Initiative neighbourhood management area (NMP)
EV09c	Increase the number of households who participate in recycling in Park Community Initiative neighbourhood management area (NE)
EV10a	The amount of new affordable homes built or refurbished
EV10b	Percentage of new planning consents that are either affordable housing, eco-homes or lifetime homes
EV11	Number of households becoming owners/leaseholders of Low Cost Home Ownership (LCHO) units in rural areas during the period 2007 - 2010, excluding those already agreed through the National Affordable Housing Programme (NAHP) and section 106 (S106) agreements already signed or to be agreed by 31 March 2007 or shortly thereafter
EV12	Council owned land identified as being of ecological importance that is in favourable or recovering condition
EV13a	Journey time on A629 Huddersfield Road: Average journey time per person per mile
EV13b	Journey time on A646 Burnley Road: Average journey time per person per mile
EV14a	Percentage of schools with a travel plan
EV14b	Modal share in Travel to School: Pedestrian share of journeys to school
EV14c	Modal share in Travel to School: Percentage of trips by cycle by year 7 and older students in schools that have implemented travel initiatives for cycling by 2010
EV15	Reduction in road casualties in 11-16 year olds
EV16a	Reducing road casualties by increasing use of seat belts: Adult population as a whole
EV16b	Reducing road casualties by increasing use of seat belts: Adults from Asian community
EV16c	Reducing road casualties by increasing use of seat belts: Child population (aged 0 - 15) as a whole
EV16d	Reducing road casualties by increasing use of seat belts: Child population (aged 0 - 15) from Asian community
	SAFER AND STRONGER COMMUNITIES
SSC01a	Reduction in overall British Crime Survey comparator recorded crime
SSC01b	Narrow the gap between neighbourhood management areas and the Calderdale average for crime
SSC02a	Reduction in violent crime - using British Crime Survey definition of woundings in Calderdale
SSC02b	Reduction in violent crime - using British Crime Survey definition of woundings in Mixenden Initiative neighbourhood management area (NE)
SSC02c	Reduction in violent crime - using British Crime Survey definition of woundings in Ovenden Initiative neighbourhood management area (NMP)
SSC02d	Reduction in violent crime - using British Crime Survey definition of woundings in Park Community Initiative neighbourhood management area (NE)
SSC03	Reduction in recorded Criminal Damage

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Reference	Description
SSC04a	Reduction in proportion of young offenders who re-offend
SSC04b	Reduction in proportion of Prolific and Priority offenders who re-offend
SSC04c	Reduction in proportion of adults who re-offend
SSC05	Reducing alcohol related harm by increasing the number of hazardous, harmful and dependent drinkers who will be screened and receive brief interventions
SSC06	Increase the numbers of offences, which are brought to justice (OBTJs)
SSC07a	The % of residents surveyed who feel fairly or very safe when outside during the day in Calderdale
SSC07b	The % of residents surveyed who feel fairly or very safe when outside in Calderdale during the day in Mixenden Initiative neighbourhood management area (NE)
SSC07c	The % of residents surveyed who feel fairly or very safe when outside in Calderdale during the day in Ovenden Initiative neighbourhood management area (NMP)
SSC07d	The % of residents surveyed who feel fairly or very safe when outside in Calderdale during the day in Park Community Initiative neighbourhood management area (NE)
SSC07e	The % of residents surveyed who feel fairly or very safe when outside in Calderdale after dark
SSC07f	The % of residents surveyed who feel fairly or very safe when outside in Calderdale after dark in Mixenden Initiative neighbourhood management area (NE)
SSC07g	The % of residents surveyed who feel fairly or very safe when outside in Calderdale after dark in Ovenden Initiative neighbourhood management area (NMP)
SSC07h	The % of residents surveyed who feel fairly or very safe when outside in Calderdale after dark in Park Community Initiative neighbourhood management area (NE)
SSC08a	The % of residents surveyed who feel fairly or very safe when outside in their local area during the day in Calderdale
SSC08b	The % of residents surveyed who feel fairly or very safe when outside in their local area during the day in Mixenden Initiative neighbourhood management area (NE)
SSC08c	The % of residents surveyed who feel fairly or very safe when outside in their local area during the day in Ovenden Initiative neighbourhood management area (NMP)
SSC08d	The % of residents surveyed who feel fairly or very safe when outside in their local area during the day in Park Community Initiative neighbourhood management area (NE)
SSC08e	The % of residents surveyed who feel fairly or very safe when outside in their local area after dark in Calderdale
SSC08f	The % of residents surveyed who feel fairly or very safe when outside in their local area after dark in Mixenden Initiative neighbourhood management area (NE)
SSC08g	The % of residents surveyed who feel fairly or very safe when outside in their local area after dark in Ovenden Initiative neighbourhood management area (NMP)
SSC08h	The % of residents surveyed who feel fairly or very safe when outside in their local area after dark in Park Community Initiative neighbourhood management area (NE)
SSC09a	Percentage of people in Calderdale who think local drug dealing and drug use is a very big or fairly big problem

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Reference	Description
SSC09b	Percentage of people in Mixenden Initiative neighbourhood management area (NE) who think drug dealing and drug use is a very big or fairly big problem
SSC09c	Percentage of people in Ovenden Initiative neighbourhood management area (NMP) who think drug dealing and drug use is a very big or fairly big problem
SSC09d	Percentage of people in Park Community Initiative neighbourhood management area (NE) who think drug dealing and drug use is a very big or fairly big problem
SSC10	Reduction in offending by drug users engaged in structured treatment programmes
SSC11	Increase in percentage of people who feel informed about what is being done to tackle anti-social behaviour in their local area
SSC12	Decrease the percentage of people who feel that parents not taking responsibility for the behaviour of their children is a very big problem in their local area
SSC13	Decrease the percentage of people who feel that not treating other people with respect and consideration is a very big problem in their local area
SSC14a	Reduction in people's perceptions on ASB (using the 7 issues stated in the survey)
SSC14b	Noisy neighbours or loud parties
SSC14c	Teenagers hanging around on the streets
SSC14d	Rubbish and litter lying around
SSC14e	Abandoned or burnt out cars
SSC14f	Vandalism, graffiti and other deliberate damage to property or vehicles
SSC14g	Local drug dealing and drug use are a problem
SSC14h	People being drunk and rowdy
SSC15	Reduction in the number of first time entrants to the youth justice system
SSC16	Increase in the percentage of young offenders supervised by the Youth Offending Team who are in full time education, training or employment: Full time being 25 hrs per week
SSC17a	Reduction by 10% in the number of deliberate primary fires
SSC17b	Reduction by 10% in the number of secondary fires (this excludes seasonal grass fires)
SSC17c	Reduce accidental dwelling fire injuries by 20%
SSC18	Maintain in the percentage of repeat victims of reported hate crime
SSC19a	Increase in the percentage of residents who feel they can influence decisions affecting their local area in Calderdale
SSC19b	Increase in the percentage of residents who feel they can influence decisions affecting their local area in Mixenden Initiative neighbourhood management area (NE)
SSC19c	Increase in the percentage of residents who feel they can influence decisions affecting their local area in Ovenden Initiative neighbourhood management area (NMP)
SSC19d	Increase in the percentage of residents who feel they can influence decisions affecting their local area in Park Community Initiative neighbourhood management area (NE)

Reference	Description
SSC20a	Increase in the percentage of people who feel that their local area is a place where people from different backgrounds can get on well together in Calderdale
SSC20b	Increase in the percentage of people who feel that their local area is a place where people from different backgrounds can get on well together in Mixenden Initiative neighbourhood management area (NE)
SSC20c	Increase in the percentage of people who feel that their local area is a place where people from different backgrounds can get on well together in Ovenden Initiative neighbourhood management area (NMP)
SSC20d	Increase in the percentage of people who feel that their local area is a place where people from different backgrounds can get on well together in Park Community Initiative neighbourhood management area (NE)
SSC21	Percentage of residents (in areas receiving this funding - Mixenden, Ovenden and Park) reporting an increase in satisfaction with their neighbourhoods
SSC22	Reduce levels of re-offending by increasing the number of those involved in criminal justice interventions provided with suitable and settled accommodation
SSC23	Reduction in the re-offending by perpetrators of domestic violence
SSC24	Actions against domestic violence (BV225)
SSC25a	Increase in the take up of cultural opportunities per 1,000 population in Calderdale: Overall
SSC25b	Theatre
SSC25c	Cinema
SSC25d	Museums and art galleries
SSC25e	Libraries
SSC25f	Sports facilities
SSC26	Increase overall satisfaction with cultural offer in Calderdale: Theatre, Museums, Libraries, Sports facilities, parks and open spaces
SSC27	Increase in the number of Voluntary Community Sector (VCS) groups who are members of Calderdale Forum or the Community Network
SSC28a	Increase in the percentage of VCS groups and organisations confirming growth in activity in terms of: Financial Stability
SSC28b	Volunteering
SSC28c	Supporting volunteering good practice
SSC29a	Satisfaction with influence of VCS in: Planning of public sector services
SSC29b	Delivery of public sector services
SSC30	Increase in the number of people recorded as, or reporting that, they have engaged in formal volunteering on an average of at least two hours per week over the past year
HEALTHIER COMMUNITIES	
HC01	Reduce health inequalities within local authority area, by narrowing the gap in all-age, all-cause mortality
HC02	Increase in the number of 4-week smoking quitters.

Reference	Description
HC03	Reduction in smoking at delivery.
HC04	Increase in the number of recorded obese individual losing weight through a personalised weight management programme
HC05a	Prevalence of obesity among primary school aged children - Year Reception
HC05b	Prevalence of obesity among primary school aged children - Year 6
HC06a	Increase in breastfeeding maintenance rates at first visit: Narrow the gap between the % of women in the most deprived quintile breastfeeding and District average. Calderdale average
HC06b	Increase in breastfeeding maintenance rates at first visit: Narrow the gap between the % of women in the most deprived quintile breastfeeding and District average. Most deprived quintile
HC07a	Reduction in people looking at sedentary lifestyle through an increase in the % of people taking part in 1x30 minutes of moderate intensity physical activity per week in Calderdale
HC07b	Reduction in people looking at sedentary lifestyle through an increase in the % of people taking part in 1x30 minutes of moderate intensity physical activity per week in Ovenden, Mixenden and Park neighbourhood management areas
HC08	Reduce levels of decayed missing and filled (dmf) teeth in children under 5
	OLDER PEOPLE
OP01	Reduction in the number of emergency unscheduled bed days occupied by a person aged 65 and over
OP02	Improvements in the levels of satisfaction of people aged 65 and over using home services
OP03	The number of private sector properties occupied by vulnerable households brought up to decent home standards in each year with assistance from the local authority (Non-RSL)
OP04	Increase in the % of assessments of older people completed within 4 weeks
OP05a	Increase in the number of older people using local facilities
OP05b	Increase in the number of older people volunteering and participating more in the community generally.
OP06	Reduction in the percentage of 50+ workless people
OP07a	Increase in the number of older people supported via Supporting People services
OP07b	Reduction in the number of people aged 65 and over being admitted to residential / nursing care
OP07c	Availability of Extra Care Housing Tenancies provided
OP08	Adults and older people receiving direct payments at 31 March per 100,000 population aged 18 or over
OP09a	Increased level of take up of key benefits amongst older people (60+) & NTG
OP09b	Narrow the gap in levels of benefit take up amongst older people (60+) in the District
OP10	Number of vulnerable households with affordable warmth measures are installed
	CHILDREN AND YOUNG PEOPLE
CYP01a	Teenage pregnancy: the rate of conceptions among girls aged under 18 resident in the area, per 1,000 females 15-17 in the areas
CYP01b	The rate of conceptions among girls under 18 resident in North Halifax per 1,000 females 15-17 in the area

Reference	Description
CYP02a	Full range of CAMHS services for children and young people with learning disabilities
CYP02b	16 and 17 year olds who require mental health services have access to services appropriate to their age and level of maturity
CYP02c	Arrangements in place to ensure that 24 hour cover is available to meet urgent mental health needs of children and young people and for a specialist mental health assessment to be undertaken within 24 hours or the next working day, where indicated
CYP02d	Protocols in place for partnership working between agencies for children and young people with complex, persistent and severe behavioural and mental health needs
CYP03a	Initial assessments: proportion of initial assessments completed within timescales
CYP03b	Core assessments: proportion of core assessments completed within timescales
CYP04a	Child protection referrals: number of children on the child protection register per 10,000 aged under 18
CYP04b	Child protection referrals: re-registrations on the Child Protection Register
CYP05a	GCSE or equivalent results: the percentage of pupils in schools maintained by the authority achieving 5 or more GCSE or equivalent grades A* - C including English and mathematics
CYP05b	GCSE or equivalent results: the percentage of 15 year old pupils in schools maintained by the authority achieving 5 or more GCSEs at A* - C grades or equivalent
CYP05c	Achievement of looked after children: Of looked after children in year 11 who were eligible for GCSE or equivalent, the proportion who sat at least 1 GCSE or equivalent
CYP05d	Achievement of looked after children: Of looked after children in year 11 who were eligible for GCSE or equivalent, the proportion who achieved 5 GCSE's at grades A*-C
CYP06a	The percentage of pupils in the 6 primary schools in the North Halifax Federation achieving level 4 or above in the Key Stage 2 English test
CYP06b	The percentage of pupils in the 6 primary schools in the North Halifax Federation achieving level 4 or above in the Key Stage 2 Maths test
CYP06c	The percentage of pupils in the secondary school in the North Halifax Federation achieving level 5 or above in the Key Stage 3 English test
CYP06d	The percentage of pupils in the secondary school in the North Halifax Federation achieving level 5 or above in the Key Stage 3 Maths test
CYP06e	The percentage of pupils in the secondary school in the North Halifax Federation achieving level 5 or above in the Key Stage 3 Science test
CYP06f	The percentage of pupils in the secondary school in the North Halifax Federation achieving 5 or more GCSE or equivalent passes at A*-C
CYP06g	The percentage of pupils in the secondary school in the North Halifax Federation achieving 5 or more GCSE or equivalent passes at A*-C including English and Maths
CYP06h	The percentage of half days missed by pupils in Dean Field Primary School

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Reference	Description
CYP06i	The percentage of half days missed by pupils in Lee Mount Primary School
CYP06j	The percentage of half days missed by pupils in Whitehill Primary School
CYP06k	The percentage of half days missed by pupils in Abbey Park Primary School
CYP06l	The percentage of half days missed by pupils in Ash Green Primary School
CYP06m	The percentage of half days missed by pupils in Moorside Primary School
CYP06n	The percentage of half days missed by pupils in the North Halifax Federation Secondary school
CYP07	Offending of looked after children: the percentage of children aged 10 – 17 who have been looked after for 12 months or more who were convicted, received a final warning or reprimand
CYP08a	Level of satisfaction of young people aged 13-19 years with regard to their opportunities to influence important decisions
CYP08b	Level of satisfaction of those children and young people who have participated actively in decision making that they have been able to influence decisions

ii) Guide to Performance Overview colour coding

- a) Each performance measure in the LAA has unique reference number and is colour coded to reflect its performance in the 1st Quarter. The colour coding is a result of a scoring system produced by the performance management system.

A red traffic light means performance has failed to meet its baseline in the first quarter and there are concerns that it may not meet its year-end target.

Amber means that performance is lower than expected but the baseline has been achieved.

A green traffic light means that performance is on track to meet its year-end target.

Grey means that the data is not available or incomplete.

- b) Each theme is comprised of a number of outcomes that sit above blocks of performance measures. The outcomes are given traffic lights based on the performance measures that sit beneath. These are based on a simple average of the scores of the performance measures under that outcome. The traffic lights for the outcomes mean the same as for the performance measures ie red is below performance, amber lower than expected but above baseline, green is on track. Grey means incomplete data.

- c) The traffic light for the whole LAA theme is based on the coloured outcomes that sit beneath it. Again the traffic lights at theme level have the same meaning as for the performance measures and outcomes.



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2001-2002
Local Health Strategies
2003-2004
Transforming Secondary Education