

**Calderdale Forward Delivery Group**
**Date of Meeting: 13 October 2009**
**Subject: Report of Economy and Enterprise Theme Lead**
**1. LAA2 Progress Report**

<b>Narrowly missed the target for Year 1 (2008/09)</b>			
<b>NI</b>	<b>Measure</b>	<b>2008/09 Target</b>	<b>2008/09 Result</b>
<b>NI 117</b>	The percentage of 16-18 year olds who are not in education, employment or training	7.67%	8.25%
<b>NI 153</b>	Working age people claiming out of work benefits in the worst performing neighbourhoods	28.9%	29.29%

<b>Awaiting confirmation of results or Year 1 is to establish the baseline</b>			
<b>NI 146</b>	Adults with learning disabilities in employment	Baseline Year	33 people (6%)
<b>NI 150</b>	Adults in contact with secondary mental health services in employment	Baseline Year	62 individuals (8.2%)
<b>NI 171</b>	Proportion of business registrations per 10,000 resident population aged 16 or over	108.4%	Due November 2009

**2. Issues covered by the Delivery Partnership since April 2009**
**2.1 Geographic Programme**

In May 2009, the partnership was updated on the Geographic Programme which explains the local economic priorities of the district to assist draw down of Yorkshire Forward investment. The partnership discussed a University Centre in Calderdale, tourism and manufacturing.

The document is owned by the Local Authority document but Calderdale would like it to be more inclusive to the Local Strategic Partnership. Regular updates will be provided by the Regeneration Manager from Calderdale Council to the Economy and Enterprise Delivery Partnership.

**2.2 Inspiring Communities Bid**

The partnerships were briefed on a bid which was developed aimed at raising aspirations in North Halifax. The outputs will be raising attainment and increasing school attendance with a focus on not only education but also on employment.

The bid built upon the work on-going to raise aspirations in North Halifax such as the NEET Strategy, development of the academy and Aim Higher programme. The Summer University has been a real success in the area in raising attainment and aspirations. A number of partners have supported and provided an input to the bid.

The bid was unfortunately unsuccessful.

### **2.3 LAA Performance and Progress Updates**

Progress updates on the LAA indicators are provided at each meeting by the Lead Officers. Areas of concern only are discussed in more detail at the meeting.

### **2.4 Narrowing the Gap**

The partnership discussed the proposed next steps for developing targets and delivery plans for narrowing the gap indicators agreed by the LSP.

The partnership noted that they had a contribution to make towards a number of the proposed measures for narrowing the gap.

### **2.5 Place Survey**

The main issue the partnership considered was the satisfaction with Calderdale as a place to live (NI5). The factors most important to people in making Calderdale a good place to live were explored.

The group felt that as an economic partnership it was difficult to influence the key drivers, however looking at the drivers from organisational perspectives contributions could be made.

The partnership felt that communication and promotion of what activity is taking place within the Partnership and by organisations could be improved and would also increase satisfaction levels. The role that the partners were taking on the local economy should be a positive message to residents and businesses alike. The branding of projects is also important. The Chair summarised that there is collective confidence in what is planned and that this should be promoted.

### **2.6 Draft Economy and Enterprise Strategy**

The draft Economy and Enterprise Strategy was presented to the partnership. Comments from partners are welcomed along with contributions to the delivery plan.

The strategy will be discussed in detail at the November meeting of the partnership.

### **2.7 Role and Function of the Partnership**

The role and function of the partnership were discussed along with a proposal for a review of the current arrangements, perhaps a need for change; re-focus and a more co-ordinated approach

Consultation with the partnership will shortly be taking place assessing the role and function of the partnership.

The review will be discussed in detail at the November meeting following the consultation.

## **2.8 Response to the Recession and Planning for the Recovery**

Government Office for Yorkshire and the Humber explained their expectations and their role in this.

The partnership was made aware of “When it comes to the crunch?” document by the Audit Commission which includes a checklist for members on economic development.

Government Office for Yorkshire and the Humber asked for feedback and offered support on barriers being faced.

## **2.9 Future issues to be considered by the Delivery Partnership**

- Economy and Enterprise Strategy
- Role and Function Review
- Progress on LAA Delivery (including review of Delivery Plans)

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**Calderdale Forward Delivery Group**

**Date of Meeting: 13 October 2009**

**Subject: Report of Environment Theme Lead**

**1. LAA2 Progress Report**

<b>Achieved target for Year 1 (2008/09)</b>			
<b>NI</b>	<b>Measure</b>	<b>2008/09 Target</b>	<b>2008/09 Result</b>
<b>NI 195</b>	Improved street and environmental cleanliness (Litter)	15%	2.3%

<b>Narrowly missed the target for Year 1 (2008/09)</b>			
<b>NI 47</b>	People killed or seriously injured in road traffic accidents	102	105

<b>Awaiting confirmation of results</b>			
<b>NI 167</b>	Congestion – average journey time per mile during the morning peak	4 mins 18 secs	Data awaited
<b>NI 186</b>	Per capita CO <sub>2</sub> emissions in the local authority area	Baseline minus 1.5%	Data due October 2009 for 2007

<b>Target not achieved for Year 1</b>			
<b>NI 155</b>	Number of affordable homes delivered (gross)	120	92
The impact of the economic downturn is evident for this indicator. The start of a large development of affordable homes was delayed with the consequence that completion will be during 2009/2010. The action plan is to be reviewed for this indicator and performance monitored closely.			

The above is the latest recorded performance data with many of the indicators only having data available on an annual basis.

**2. Issues covered by the Delivery Partnership since April 2009**

- 2.1 Updates are provided to the Environment Delivery Partnership at each meeting from the sub-groups which report to it; Climate Change, Housing and Transport.
- 2.2 Discussions on issues raised considered by the Environment Delivery Partnership include Transport Action Plan updates, bus patronage, affordable warmth, affordable housing, CO<sub>2</sub> reduction, cyclist safety and Safer, Cleaner and Greener teams.

2.3 A Case Study on delivery of NI195 in Ovenden was discussed at the meeting in July 2009 as was a paper on eco-towns and zero carbon homes.

2.4 Narrowing the Gap and the Place Survey featured in the September meeting where the partnership considered their approach.

**3. Future issues to be considered by the Delivery Partnership**

- Progress on LAA Delivery (including review of Delivery Plans)
- Safer, Cleaner, Greener Teams

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## Calderdale Forward Delivery Group

Date of Meeting: 13 October 2009

Subject: Report of Safer and Stronger Communities Theme Lead

### 1. LAA2 Progress Report

Achieved target for Year 1 (2008/09)			
NI	Measure	2008/09 Target	2008/09 Result
NI 16	Number of serious acquisitive crimes per 1,000 population.	19.28	17.87
NI 20	Number of assault with injury crimes per 1,000 population	9.79	7.47

Awaiting confirmation of results or Year 1 is to establish the baseline		
NI 01	Percentage of people who believe different backgrounds get on well together	Place Survey result 65.6%
NI 04	Percentage of people who feel they can influence decisions in their locality	Place Survey result 26.4%
NI 07	Environment for a thriving Third Sector	2008/09 new Third Sector Survey 2008/09 result 15.1% - baseline year
NI 17	Perceptions of anti-social behaviour	Provisional Place Survey result 22.3%
NI 30	Re-offending rate of prolific and priority offenders	2008/09 result 167 – 2008/09 is baseline year
NI 35	Preventing violent extremism	2008/09 is the baseline year – Scored at level 2

### 2. Issues covered by the Delivery Partnership since April 2009

#### 2.1 Governance

The partnership has streamlined its structure, governance and supporting delivery groups to reduce duplication and improve co-ordination between partners. This improved arrangement is reflected in the partnerships recently finalised Plan for Safer and Stronger Communities 2009-11 which provides the framework for improved partner services to deliver safer and stronger communities in Calderdale.

#### 2.2 VCS Event

The partnership organised an event on 18 June co-hosted by Calderdale Community Forum and Calderdale Forward to disseminate recent information on the VCS in Calderdale and enable partners across organisations and sectors to explore ways to work together better and share good practice.

### **2.3 Performance**

The partnership received performance information relating to the indicators above but is also looking at the wider family of performance data available through partners, such as the Police's Satisfaction Survey and the NHS, and the rest of the National Indicator list to gather a richer picture of Calderdale.

### **2.4 Going Local**

The partnership took a lead role in developing the new 'Going Local in Calderdale' citizen engagement framework which has since been endorsed by the Council. 'Going Local' will be used by partners to respond to residents views that they would like to be more involved in decisions that affect their local area.

### **2.5 Narrowing the Gap**

The partnership received information about the Narrowing the Gap issues in Calderdale and agreed to consider this aspect in more depth with particular reference to levels of anti social behaviour at a future meeting

### **2.6 Public confidence and Satisfaction**

The partnership received information on the 2008 Place Survey results and agreed that as the Place Survey would not be carried out again until 2010, the Partnership would look to use the Police's own satisfaction survey results which are more frequently gathered and will provide an indication of the direction travel.

### **2.7 Domestic Violence**

Calderdale has received the go-ahead for the implementation of new Specialist Domestic Violence Court in Halifax. The Executive will look at the posts/ funding linked to tackling domestic violence to consider future sustainability

## **3. Future issues to be considered by the Delivery Partnership**

- Integrated Offender Management Event to celebrate, review and develop the IOM programme – 13<sup>th</sup> October 2009
- Strategic Assessment - November 25<sup>th</sup> 2009

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## Calderdale Forward Delivery Group

Date of Meeting: 13 October 2009

Subject: Report of Healthier Communities Theme Lead

### 1. LAA2 Progress Report

Achieved target for Year 1 (2008/09)			
NI	Measure	2008/09 Target	2008/09 Result
NI 53	Prevalence of breastfeeding at 6 – 8 weeks from birth	34.8%	36.6%
NI 120 b	All-age all cause mortality (rate per 100,000) (b) Males	745	707

Narrowly missed the target for Year 1 (2008/09)			
NI 08	Adult participation in sport	24.1%	22.8%

Target not achieved for Year 1			
NI 120 a	All-age all cause mortality (rate per 100,000) (a) Females	494	525
<p>The rise in female mortality in Calderdale is higher than expected, particularly in the deprived areas. Upon investigation, reasons for the rise appear to be a result of increased levels of cancer among women in the most disadvantaged areas, and especially lung cancer. Actions around smoking, weight management and alcohol are currently taking place and will positively affect mortality rates in the longer term. Other actions are ongoing around the prevention and treatment of cardiovascular disease within the most disadvantaged areas, including actions to establish better control of blood pressure for patients with CHD, better control of blood glucose for patients with diabetes, and an increase in the percentage of people with hypertension that are identified and placed on the register. However, positively affecting mortality rates is a long term outcome, and actions taking place now may not furnish results for several years.</p>			
NI 56	Obesity in school age children in Year 6	15%	15.8%
<p>The result for the 2007/08 school year shows a considerable increase of 1.8% from the 2006/07 baseline of 14%. Although we are expecting a rise in obesity levels over the first two years of the LAA to 15%, the target for the final year is to bring the level back down to 14%.</p> <p>As part of the Healthy Halifax project over £1million is being commissioned over the next 2 years to tackle obesity, a key aim of which is to reduce childhood obesity. Recommendations from the Council's Joint Scrutiny of obesity have resulted in the development of additional actions for the four obesity work streams including the funding of two community nutritionist posts to work with all Calderdale schools, prioritisation of the establishment of healthy routes to school and greater priority to ensuring that the food pupils' access during the day is healthy.</p>			

2009/10 Quarter 1 Progress		2009/10 Target	2009/10 Result
NI53	Prevalence of breastfeeding at 6 – 8 weeks from birth	41%	38.1%

## **2. Issues covered by the Delivery Partnership since April 2009**

### **2.1 Healthy Halifax Update**

Updates are provided and the project is discussed at each meeting of the partnership. The partnership have been advised that The town centre one-stop-shop ('Doorways') has been up and running since 1<sup>st</sup> June in respect of its housing offer and part of its employment offer, with provision made for a 'Change4Life information shop. A provider (CAB) for the information shop was due to be in situ and beginning operations by end September, with the Doorways public launch planned for November.

The partnership were further advised that the delivery of the workplace health project was progressing well, with seven new employers engaged as a result of Healthy Halifax funding (reaching a potential 3,500 employees).

Following local consumer insight, research and a market testing process, a set of delivery projects have been selected to be commissioned and delivery plans and contracts are being finalised. In September the partnership noted the expected outputs against each of the delivery projects and discussed the importance of ensuring that impact for each project is measurable and built into the monitoring and evaluation process across the whole Healthy Halifax Programme.

A Programme manager has now been appointed.

### **2.2 LAA Performance and Progress Updates**

Progress updates on the LAA indicators are provided at each meeting with additional information provided by Lead Officers. In September the group agreed that partners should give further consideration to how they might contribute toward the delivery of the more 'at risk' targets, particularly RE11, the weight management stretch target.

### **2.3 Terms of Reference review and consideration of Membership of the group**

A further discussion about the revised terms of reference took place at the September meeting of the partnership and agreed changes have now been made to the document. The membership of the partnership was also discussed and a revised list is to be circulated in advance of the next meeting in November.

### **2.4 Place Survey**

In September the group received a presentation and discussed the results of the Place Survey in relation to healthier communities. Partners were asked to consider how they might contribute to better results in the next Place Survey.

### **2.5 Narrowing the Gap**

The group was asked to give consideration to how partners might

contribute to the proposed process for narrowing the gap around healthy life expectancy for males and females. A matrix is to be populated with current activity and circulated around the group for further input where there are gaps.

## **2.6 Men's Health**

A briefing note with key learning points from the Men's Health Conference which took place several months ago was circulated to the group for discussion at the meeting in September. The group supported a proposal to include gender monitoring where possible in the performance monitoring of health targets and in the evaluation of the Healthy Halifax Projects. The group also agreed that opportunities to include men in health interventions and assessments, especially at life stage changes should be pursued.

## **2.7 Safety Central**

In September the partnership received a presentation on the launch of Safety Central by the West Yorkshire Fire and Rescue Service.

## **3. Future issues to be considered by the Delivery Partnership**

- Over the next quarter revised plans for tackling health inequality will be discussed following publication of a locally commissioned CVD equity audit.
- Narrowing the Gap /health inequality
- Place Survey – additional contributions
- Behaviour Change
- Agreement on Membership of the group
- Healthy Halifax (standing item)
- The Marmot review

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## Calderdale Forward Delivery Group

**Date of Meeting: 13 October 2009**

**Subject: Report of Older People's Theme Lead**

### 1. LAA2 Progress Report

<b>Achieved target for Year 1 (2008/09)</b>			
<b>NI</b>	<b>Measure</b>	<b>2008/09 Target</b>	<b>2008/09 Result</b>
<b>NI 130</b>	Social care clients receiving Self Directed Support (per 100,000 population)	128	185
As a result of the definition change at the beginning of the year, the targets for year's 2 and 3 are shown as percentages of all community care service users receiving self directed support. The target for Year 2 is 15% (703 service users) and at the end of August 2009 the result for the year so far was 6.5%. Although the Individual Budgets pilot commenced in June 2009, the system will not be implemented for all new users until January 2010.			
<b>NI 136</b>	People supported to live independently through social services (all ages) (per 100,000 population)	3200	3260

<b>Narrowly missed the target for Year 1 (2008/09)</b>			
<b>NI 142</b>	Percentage of vulnerable people who are supported to maintain independent living	98.5%	98.42%
The performance result for Quarter 1 of Year 2 has risen to 98.58% with a target for Year 2 of 98.75%.			

<b>Awaiting confirmation of results or Year 1 is to establish the baseline</b>			
<b>NI 125</b>	Achieving independence for older people through rehabilitation/ intermediate care	Baseline + 1%	Baseline result: 85%
<b>NI 138</b>	Satisfaction of people over 65 with both home and neighbourhood	Place Survey result is 85.1%	

### 2. Issues covered by the Delivery Partnership since April 2009

#### 2.1 LAA Progress Updates

At their meeting in May the Partnership requested a detailed update from Affordable Warmth Team on the progress being made to achieve the reward target. The group provided challenge to some of the information provided but were assured that good progress was being made and that despite ending Year 2 considerably below target, the target for the end of Year 3 would be achieved within the timeframe. The partnership agreed to continue to regularly monitor this target, and in addition they have requested that information relating to waiting times for installations be brought back to their meeting in November.

## 2.2 **Lifetime Homes**

The partnership received a presentation and had a discussion around Lifetime Homes. The group noted that whilst Lifetime Homes is a concept that applies to new housing the majority of people within Calderdale will never live in new housing. The group agreed that there needs to be a balanced perspective, approach and focus applied to the whole housing stock, with appropriate consideration given to the adapting of existing housing to become more sustainable.

## 2.3 **Mental Health Promotion Strategy**

The partnership discussed Calderdale's draft Strategy and 'Later Life' action plan at their meeting in July. The group made a number of comments which it was agreed would be taken on board to ensure that the strategy is fully inclusive. It was also agreed that the Older People's Partnership will monitor the actions in the Later Life action plan.

## 2.4 **Silver Entrepreneurs**

The partnership received a presentation on Calderdale's Silver Entrepreneur Scheme. The scheme will deliver specialist business support for Calderdale residents over the age of 50, with the first workshops due to take place in September. It was agreed that members of the group would take back information about the scheme to their own organisations and networks and that the partnership will receive an update on the scheme in 6 months.

## 2.5 **Older People's Housing Sub-Group**

The partnership received an update detailing the progress made against a number of actions including: improving existing homes, adaptations, new housing, housing options, sheltered and extra care housing. Representation on the sub-group was agreed by the partnership and further updates were requested.

## 2.6 **Dementia**

The partnership received a briefing on Calderdale's response to the National Dementia Strategy, including the current position, planned developments and future plans. The group were advised that a jointly funded Project Manager by the Council and NHS Calderdale will lead on the development of a local joint commissioning strategy and will ensure that Calderdale continues to make provision for high quality support for those affected by dementia. The partnership agreed to oversee the development and delivery of the strategy and action plan, which will be driven through the Joint Commissioning Group.

## 2.7 **Supporting older people to feel safer at home**

In September the partnership received an update on some of the initiatives currently taking place to enable vulnerable people feel safer in their own homes. It was agreed that a small group will meet to carry out some further work to look specifically at safety issues for older people, including a gap analysis, and bring back proposals to the meeting in November.

### 2.8 **Narrowing the gap**

In September the group were advised about the proposed next steps for developing targets and delivery plans for the agreed narrowing the gap indicators.

### 2.9 **Place Survey**

The group had a discussion in September about the results of the Place Survey and were asked to consider what else partners ought to be doing to improve the experience of older people living in Calderdale.

### 2.10 **Older People's Strategy action plan review**

The group considered the reviewed action plan following the workshop that took place in June. The Older People's Implementation Group will continue to monitor delivery of the plan and the partnership requested a further progress update in January.

## 3. **Future issues to be considered by the Delivery Partnership**

- Engaging older people – Older People's Forum
- Older people's safety issues and recommendations
- Affordable warmth waiting times and reward target update
- Emergency Bed Days Project update
- Dementia Strategy
- Putting People First

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## Calderdale Forward Delivery Group

Date of Meeting: 13 October 2009

Subject: Report of Children and Young People's Theme Lead

### 1. LAA2 Progress Report

Achieved target for Year 1 (2008/09)			
NI	Measure	2008/09 Target	2008/09 Result
NI 111	The number of first time entrants into the Youth Justice System	390	253
NI 112	Under 18 conception rates	41.1%	37.4%

Narrowly missed the target for Year 1 (2008/09)			
NI 60	Percentage of core assessments for children's social care carried out within 35 days of their commencement	55%	54.3%

Target not achieved for Year 1			
NI 69	Children who experience bullying	37%	49.1%
<p>The annual Tellus 3 survey results did not meet target however actions have now been put in place in the refreshed Children and Young People's Plan that include:</p> <ul style="list-style-type: none"> <li>• The appointment of an Anti- Bullying Co-ordinator –commenced August 2009</li> <li>• Youth Council Members receiving personal safety training and cascading that training to area based for and issue based groups</li> <li>• Working with West Yorkshire Passenger Transport Executive and other groups/organisations to influence Young Person's Travel Strategy</li> <li>• Involve children and young people in monitoring the implementation of the anti- bullying strategy</li> </ul>			
NI 59	Percentage of initial assessments for children's social care carried out within 7 working days of referral	75%	52.8%
<p>Actions now in place in the refreshed Children and Young People's Plan include:</p> <ul style="list-style-type: none"> <li>• Implement Calderdale Children's Social Care Improvement Plan</li> <li>• Identify, develop and implement key issues for Care Services as a consequence of Lord Laming's report 'The Protection of Children In England: A Progress Report' (March 2009)</li> <li>• Calderdale Children's Trust and the Safeguarding Board will monitor monthly figures for NI59</li> <li>• Children and Young People's Scrutiny Panel to monitor progress</li> </ul>			

2009/10 Quarter 1 Progress		2009/10 Target	2009/10 Result
NI59	Percentage of initial assessments for children's social care carried out within 7 working days of referral	85%	42.9%
NI60	Percentage of core assessments for children's social care carried out within 35 days of their commencement	65%	45.9%

A report from the Group Director, Children and Young People's Services - 'Improving performance

in managing referrals and assessments of vulnerable children and young people' was considered by the Children and Young People's Services Scrutiny Panel on 1<sup>st</sup> September 2009.

Actions contained within the report include:

- Improving the performance management information from ICS is critical to monitoring performance and providing a benchmark against which to measure improvements. Strategies have been put in place to support this process in partnership with Capita
- Supporting staff to use ICS for inputting remains a priority in order to ensure accurate and timely recording of assessments and assists in providing management oversight to improve quality and timeliness.
- The Initial Response Teams need to achieve stability in order to reach optimum performance. The recruitment and retention strategy, which includes increased pay, learning and development opportunities, supervision and annual leave entitlements should assist in helping us to achieve stability in the workforce. A recruitment drive is planned for early Autumn and Principals Officers and HR will be working with colleagues and universities over the next year to help attract the best staff into our service.

The Children and Young People's Services Scrutiny Panel requested reports in respect of NI59 & NI60 on a quarterly basis.

## **2. Issues covered by the Delivery Partnership since April 2009**

- 2.1 In respect of reducing youth offending The Trust received information about the provision of Integrated Youth Services which has recently been extended to provide activities for young people at weekends, for example in Todmorden.
- 2.2 The Trust received a progress 'snap shot' of LAA2 which highlighted the continued poor performance relating to initial assessment times compared to the targets agreed in the LAA. Performance reports will be produced on a monthly basis. The Group Director was asked to provide a detailed explanation to the Children's Trust about actions taken to address the performance issues. The Children's Social Care Improvement Plan will also address NI 60 to bring performance in line with national average and statistical neighbours.
- 2.3 The Trust received information regarding Calderdale's approach to tackling bullying. The annual 'Tellus' Survey was carried out in June 2009 with pupils in schools in Calderdale. The schools themselves were asked to consider the survey as a top priority in view of the importance of understanding the depth, the nature, and the levels of bullying that occur. The Trust will monitor the Anti-bullying Strategy and the impact of the Co-ordinator post early in 2010.
- 2.4 The Trust received a report from the Safeguarding Board which advised it is a statutory requirement that a Child Development Overview Panel is set up, the main purpose of which is to examine child deaths. It is

proposed that this is set up jointly with Kirklees. Other issues that the Trust will be considering include:

- Setting up a child bereavement service
- The implications of Independent Safeguarding Authority/Vetting & Barring Scheme (12<sup>th</sup> October 2009) in relation to people working with children and young people (List 99) being reviewed. The Trust and the Safeguarding Board will be required to co-ordinate new procedures

2.5 The Trust considered the Place Survey results and will be looking at how the Trust can support improved results for the 2010 survey.

### **3. Future issues to be considered by the Delivery Partnership**

- Narrowing the Gap will be considered at the October 2009 meeting
- Report on NI59 – October 2009
- Outcomes from the unannounced Ofsted visit (July 2009) to be considered at the 9<sup>th</sup> October 2009 meeting
- Children & Young People's Services Workforce Development – progress report to the Trust in Autumn 2009
- Single commissioning arrangements with NHS Calderdale
- Child Poverty -Bill due for 2<sup>nd</sup> reading
- Targeted youth support developments

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